





## Analysis of the Audiovisual and related ICT Business Sector in Kristiansand and the Agder Region

Part of the European Medi@TIC Project

Kristiansand, October 2013



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Section 1 Scope and Methodologies

### **Definitions**

The European Audiovisual Observatory splits the audiovisual market into four categories:

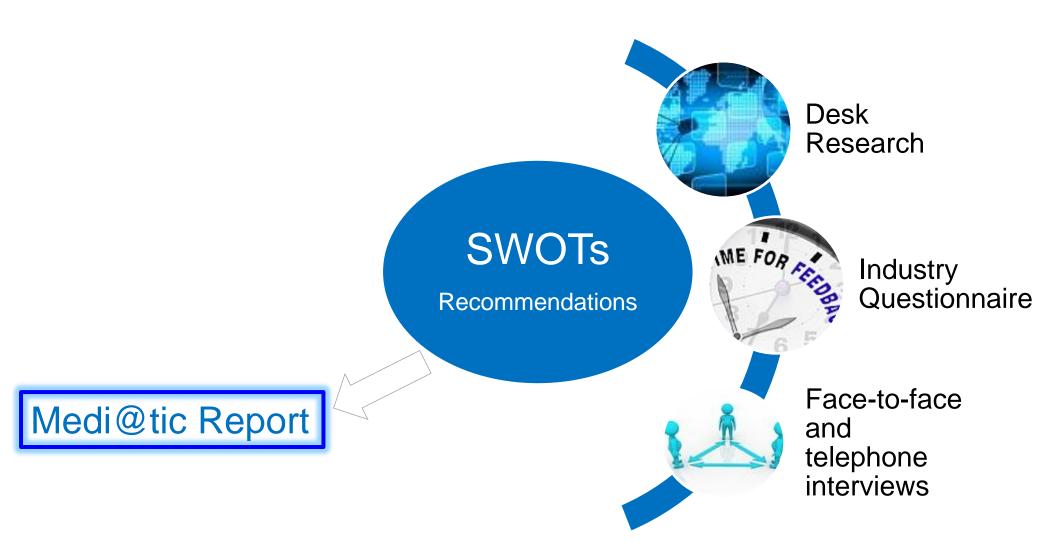
- 1. Film
- Broadcasting (Television / radio)
- 3. Video / DVD
- 4. New Media (Multimedia and the internet)

The European Union, through the MEDIA Programme, does not appear to define the term.

(Related) ICT companies who support and develop content for the audiovisual sector, are defined as:

- 1. Animation, recreation & digital effects (incl. videogames)
- 2. Production of audiovisual contents for new distribution support in the digital area (internet, mobile technology, Digital TV, etc.)
- 3. Cross-sector & interregional cooperation among companies, producers of digital content including Investigation and technological centres, and the audiovisual sector, including the Media
  - audiovisual content production sector

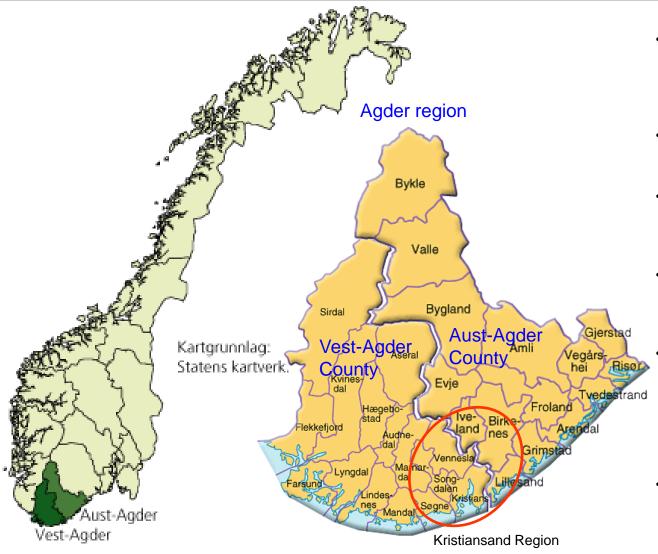
## Methodology



Section 2

Overview of the audiovisual industry in the Kristiansand Region

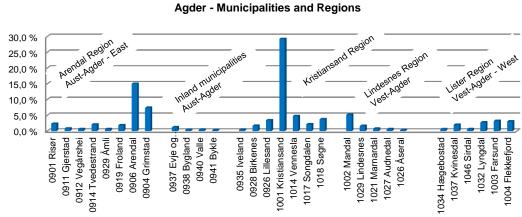
## Kristiansand Region is the main geographical focus for this report

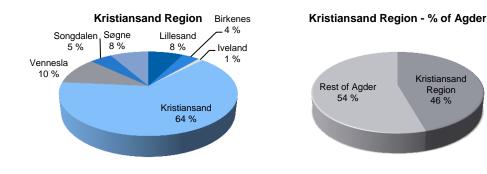


- Kristiansand Region is an inter-municipal cooperation between the seven municipalities of Birkenes, Iveland, Kristiansand, Lillesand, Songdalen, Søgne and Vennesla.
- The municipalities make up a common living and employment area for more than 132.000 people.
- The purpose of the collaboration is stated to be 'to develop local government and secure the inhabitants of the region as good and efficient services as possible'.
- Kristiansand, the hub of the Kristiansand Region, is Norway's fifth largest city with 85.000 inhabitants and the largest city in Agder region.
- The airport for Agder region is located in Kristiansand. By Oct.1, 2013, there were direct flights to 25 destinations: 6 inland, destinations, 11 international destinations, and 8 charter destinations (source: Avinor). The main international destinations are Copenhagen and Amsterdam.
- Kristiansand is also the international ferry hub in the region, with daily sailings between Hirtshals in Denmark and Kristiansand.

## The Kristiansand Region, with its population of 132.000 or 46% of the two Agder counties, is the main hub in Southern Norway

Norway - Counties - Municipalities	Population by end Q2-2013	% of Norway	% of county	% of Agder	Part of Kristiansand Region	% of Kristiansand Region
0 Norway	5 077 798					
09 Aust-Agder County	113 231	2,2 %		39 %		
10 Vest-Agder County	177 146	3,5 %		61 %		
AGDER REGION	290 377	5,7 %		100 %		
AUST AGDER COUNTY						
0901 Risør	6 855		6,1 %	2,4 %		
0904 Grimstad	21 616		19,1 %	7,4 %		
0906 Arendal	43 692		38,6 %	15,0 %		
0911 Gjerstad	2 497		2,2 %	0,9 %		
0912 Vegårshei	1 990		1,8 %	0,7 %		
0914 Tvedestrand	6 069		5,4 %	2,1 %		
0919 Froland	5 452		4,8 %	1,9 %		
0926 Lillesand	10 028		8,9 %	3,5 %	10 028	7,6 %
0928 Birkenes	4 964		4,4 %	1,7 %	4 964	3,7 %
0929 Åmli	1 817		1,6 %	0,6 %		
0935 Iveland	1 291		1,1 %	0,4 %	1 291	1,0 9
0937 Evje og Hornnes	3 540		3,1 %	1,2 %		
0938 Bygland	1 202		1,1 %	0,4 %		
0940 Valle	1 285		1,1 %	0,4 %		
0941 Bykle	933		0,8 %	0,3 %		
	113 231		100,0 %	39,0 %		
VEST AGDER COUNTY						
1001 Kristiansand	84 983		48,0 %	29,3 %	84 983	64,2 %
1002 Mandal	15 273		8,6 %	5,3 %		
1003 Farsund	9 480		5,4 %	3,3 %		
1004 Flekkefjord	9 061		5,1 %	3,1 %		
1014 Vennesla	13 887		7,8 %	4,8 %	13 887	-,-
1017 Songdalen	6 320		3,6 %	2,2 %	6 320	4,8 %
1018 Søgne	10 968		6,2 %	3,8 %	10 968	8,3 %
1021 Marnardal	2 295		1,3 %	0,8 %		
1026 Åseral	917		0,5 %	0,3 %		
1027 Audnedal	1 730		1,0 %	0,6 %		
1029 Lindesnes	4 798		2,7 %	1,7 %		
1032 Lyngdal	8 060		4,5 %	2,8 %		
1034 Hægebostad	1 669		0,9 %	0,6 %		
1037 Kvinesdal	5 870		3,3 %	2,0 %		
1046 Sirdal	1 835		1,0 %	0,6 %		
	177 146		100,0 %	61,0 %	132 441	100 %
KRISTIANSAND REGION		2,6 %		45,6 %		

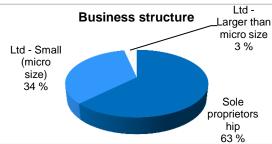




Listed by municipality numbers Source: Statistics Norway

## 96.4% of registered businesses in Kristiansand region are sole proprietorships or micro-sized companies

**Kristiansand Region** 



	proprietors	Sole proprietorship (self employed)			Limited liability (AS/Ltd.)			Limited liability (AS/ASA - Ltd.)			Total			
	hip 63 %						EU Micro size		Larger	than EU Micr	o size			
Section	NACE	Divisions	Number	Distribution within geographical area		Rev. < € 2 mill. (NOK 16 mill) by 2012 + startups 2013	Distribution within geographical area	% of total by section/group	Rev > € 2 mill (NOK 16 mill) by 2012	Distribution within geographical area	% of total by section/grou p	Number	within	% of total by section/grou p
Α	Agriculture, forestry and fishing	01-03	1441	11,6 %	96,8%	44	0,7 %	3,0%	3	0,4 %	0,2 %	1488	7,5 %	100,0 %
В	Mining and quarrying	05-09	13	0,1%	39,4 %	16	0,2 %	48,5 %	4	0,6%	12,1 %	33	0,2 %	100,0 %
С	Manufacturing	10-33	483	3,9 %	62,4 %	204	3,0 %	26,4 %	87	12,9 %	11,2 %	774	3,9 %	100,0 %
D	Electricity, gas, steam and air conditioning supply	35	3	0,0 %	15,0 %	11	0,2 %	55,0 %	6	0,9 %	30,0 %	20	0,1%	100,0 %
E	Water supply; sewerage; waste management and remediation activitites	36-39	7	0,1%	26,9 %	14	0,2 %	53,8 %	5	0,7 %	19,2 %	26	0,1%	100,0 %
F	Construction	41-43	1383	11,2 %	55,5 %	990	14,7 %	39,8 %	117	17,4 %	4,7%	2490	12,6 %	100,0 %
G	Wholesale and retail trade; repair of motor vehicles and motorcycles	45-47	1520	12,3 %	60,5 %	802	11,9 %	31,9 %	192	28,5 %	7,6%	2514	12,7 %	100,0 %
Н	Transporting and storage	49-53	600	4,8 %	74,0 %	176	2,6 %	21,7%	35	5,2 %	4,3 %	811	4,1%	100,0 %
	Accommodation and food service activities	55-56	213	1,7 %	54,3 %	163	2,4 %	41,6 %	16	2,4 %	4,1%	392	2,0 %	100,0 %
J	Information and communication	58-63	775	6,3 %	75,0 %	246	3,7 %	23,8 %	12	1,8 %	1,2 %	1033	5,2 %	100,0 %
Group	J58 - Publishing activities		47	0,4 %	58,8 %	30	0,4 %	37,5 %	3	0,4 %	3,8 %	80	0,4 %	100,0 %
Group	J59 - Motion picture, video and television programme production, sound recording and music public	lishing activities	130	1,0 %	79,8 %	32	0,5 %	19,6 %	1	0,1 %	0,6 %	163	0,8 %	100,0 %
Group	J60 - Programming and broadcasting activities		0	0,0 %	0,0 %	8	0,1 %	100,0 %	0	0,0 %	0,0 %	8	0,0 %	100,0 %
Group	J61 - Telecommunications		14	0,1 %	48,3 %	12	0,2 %	41,4 %	3	0,4 %	10,3 %	29	0,1 %	100,0 %
Group	J62 - Computer programming, consultancy and related activities		507	4,1 %	77,4 %	144	2,1 %	22,0 %	4	0,6 %	0,6 %	655	3,3 %	100,0 %
Group	J63 - Information service activities		77	0,6 %	78,6 %	20	0,3 %	20,4 %	1	0,1 %	1,0 %	98	0,5 %	100,0 %
K	Financial and insurance activities	64-66	25	0,2 %		387	5,8 %	91,7%	10		2,4 %	422	2,1 %	100,0 %
L	Real estate activities	68	192	1,6 %		1959	29,1 %	89,0 %	49		2,2 %	2200	11,1 %	100,0 %
M	Professional, scientific and technical activities	69-75	1505	12,2 %	61,0 %	892	13,3 %	36,1 %	71	10,5 %	2,9 %	2468	12,5 %	100,0 %
N	Administrative and support service activities	77-82	820	6,6 %	76,1 %	222	3,3 %	20,6 %	36	······	3,3 %	1078	5,5 %	100,0 %
0	Public administration and defence; compulsory social security	84	0	0,0 %		0	0,0 %		0			0	0,0 %	
Р	Education	85	664	5,4 %	·····	85	1,3 %	11,2 %	8		1,1 %	757	3,8 %	100,0 %
Q	Human health and social work activities	86-88	1022	8,3 %		161	2,4 %	13,5 %	13		1,1 %	1196	6,0 %	100,0 %
R	Arts, entertainment and recreation	90-93	1092	8,8 %	92,3 %	84	1,2 %	7,1%	7	1,0 %	0,6 %	1183	6,0 %	100,0 %
Group	R90 - Creative, arts and entertainment activities		1005	8,1 %	96,3 %	38	0,6 %	3,6 %	1		0,1 %	1044	5,3 %	100,0 %
S	Other services activities	94-96	470	3,8 %		84	1,2 %	15,1 %	2		0,4 %	556		100,0 %
Т	Activities of households as employers; undifferentiated goods - and services - producing activities		5	0,0 %		0		0,0 %	0		0,0 %	5	0,0 %	100,0 %
U	Activities of extraterritorial organisations and bodies	99	2	0,0 %		0	0,0 %	0,0%	0	0,0 %	0,0 %	2		100,0 %
Z	Undefined		146	1,2 %	44,1 %	184	2,7 %	55,6 %	1	0,1%	0,3 %	331	1,7 %	100,0 %
	Totals		12381	100 %	F 62,6 %	6724	100 %	34,0%	674	100 %	3,4%	19779	100 %	

Source: Forvalt database

Sole proprietorship: Revenues are not publicly available. Many of these registrations are inactive.

Ltd: Of 7.695 registered companies (Ltd.), only 4.777 or 62% had revenues > NOK 1.000 in 2012. Many are inactive or holding companies

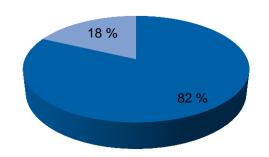
## Kristiansand Region's parade industry is within oil industry equipment. The AV-industry is characterized by very small businesses and no "locomotives"

- 12 companies registered in Kristiansand region (excluding daughter companies) had revenues > NOK 1 billion (app. €125 million) in 2012. Total revenues in 2012 for these companies were more than NOK 53 billion (app €7 billion)
- These companies are mainly within oil industry equipment (51%), energy and construction
- The three large oil industry related companies of the group employed nearly 5,000 people in 2012
- Industry J, Information and communication, represents 5.2% of registered businesses
- Subgroup J58, Publishing activities, represents only 0.4% of registered businesses in Kristiansand Region. The group includes a wider specter of industries than the scope for this report
  - J58.1 Publishing books, periodicals and other publishing activities
  - J58.2 Software publishing
    - J58.2.1 Publishing computer games
    - J58.2.9 –Other software publishing
- <u>Computer games</u> consists of 1 micro company (25%) and 3 sole proprietorships (75%), a total of 4 businesses. These 4 businesses represent 0.02% of the 19,779 registered businesses in Kristiansand Region
- Subgroup J59, Motion picture, video and television programme production, sound recording and music publishing activities, represents only 0.8% of registered businesses in Kristiansand Region. Group J59 also includes a wider group than the scope for this report:
  - J59.1 Motion picture, video and television programme activities
    - J59.1.1 Motion picture, video and television programme production activities
    - J59.1.2 Motion picture, video and television programme post-production activities
    - J59.1.3 Motion picture, video and television programme distribution activities
    - J59.1.4 Motion picture projection activities
  - J59.2 Sound recording and music publishing activities
- Film production / post-production is characterized by sole proprietorships and tiny companies. It consists of 24 micro companies (18%) and 106 sole proprietorships (82%), a total of 130. The group has a larger share of sole proprietorships than average for the region. A large share of the registered sole proprietorships are inactive or "hobby businesses". 10 of the 25 registered micro companies had zero revenues in 2012
- The 130 businesses represents **0.7%** of the 19,779 registered businesses in Kristiansand Region
- It should be noted that many companies use wrong NACE codes, but it gives an initial impression

Publishing computer games: **0.02%** of businesses in Kristiansand Region

## Film production / postproduction

■ Sole proprietorship ■ Ltd. - Small (micro size)

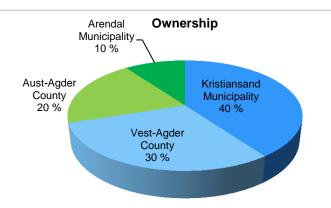


Motion picture, video and TV production / post production: **0,7 %** of businesses in Kristiansand Region

# MOTION PICTURE, VIDEO AND TELEVISION PROGRAMME "FILM"

## Sørnorsk filmsenter AS (South Norwegian Film Centre) is an important driving force for the local film industry

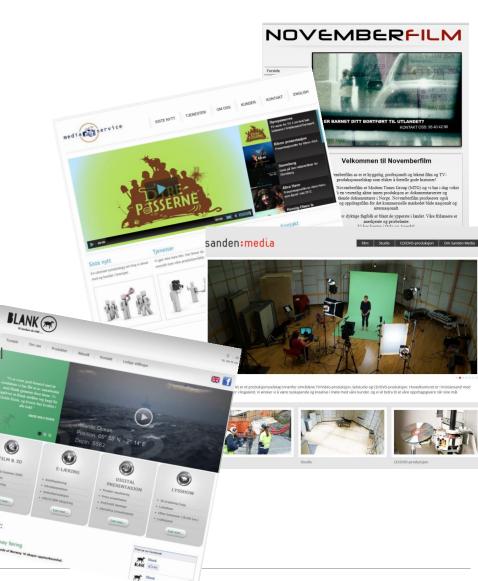
- Established 2008
- Covers the counties of Vest-Agder, Aust-Agder and Telemark, and is located in Kristiansand
- The main mission is:
  - To support development and production of short films, documentaries, animation films and electronic games
  - To raise competence among professionals
  - To spot, cultivate and support young talent
  - To provide advisory support to the industry
  - To contribute to the development of professional networks
  - To contribute to reach political goals, and that the industry as a whole is stimulated towards artistic and professional development
- The owners provide funds to cover the operating costs of the centre. Funding for the industry activities is mainly provided by The Royal Norwegian Ministry for Culture. Minor funding is also provided by institutions like Cultiva and Film & Kino
- The funds are mainly targeted towards projects recorded within the geographical area of the centre, that have a local director, producer or co-producer and a large share of regional film workers.
- For 2012, the centre was assigned NOK 4.5 million from The Royal Norwegian Ministry for Culture
- The number of applications in 2012 was 76 with a total value of NOK 6.5 million. 45 projects were supported.
  - 43 applications for development support for short films and documentaries
    - 11 short film and 13 documentary projects were supported, a total of 24 projects or 73% of applications. Total grants were NOK 1.8 million
  - 33 applications for production support for short films and documentaries
    - 15 short film and 6 documentary projects were supported, a total of 21 projects or 64% of applications. Total grants were NOK 2.5 million





## The industry may be characterized as fragmented and there is a lack of a strong, resourceful "locomotive" in Kristiansand Region

- The two largest film companies, Novemberfilm AS and Media Service AS, are both located in Arendal.
  - Their combined revenues of NOK 24.5 million represented 38% of revenues from limited companies in Agder in 2012.
  - Their individual revenues were NOK15.4 million for Novemberfilm and NOK 9.2 million for Media Service. Number of employees was 19 and 10 respectively
- The largest film company in Kristiansand Region was Sanden Media AS with revenues of NOK 6.4 million.
   The company reported 10 employees
- A related company worth mentioning is Blank AS in Kristiansand
  - The company is registered with NACE code J62.0.2 -Computer consultancy activities.
  - The company is specialized in project work for professional clients.
  - "The main objectives in Blank are within the fields of film & 3D, digital presentations, e-Learning and 3D mapping. ...... Our film production, ....... spans from traditional films to 3D animation films and hybrid films, ....."
  - Revenue in 2012 was NOK 6.8 million
  - These companies are also part of the AV industry
- The rest of the industry consists of very small companies and sole proprietorships



## Based on official enterprise registrations, one could argue that the industry in Agder Region should be larger relative to population size

- On the following page are statistics collected from the Brønnsøysund Register Centre for:
  - J58.2.1 Publishing computer games
  - J59.1.1 Motion picture, video and television programme production activities
  - J59.1.2 Motion picture, video and television programme post-production activities
- The numbers should only be used as indicative, as there typically are many companies registered with wrong or misleading NACE code – either due to change of business focus or that their activities span many NACE-codes
- The official registrations for the groups mentioned shows 134 businesses in Kristiansand or 61% of the 220 registered in Agder
- Statistics for the 40 limited companies registered in Agder are:
  - Revenues NOK 65 million, 54 employees. 14 companies with zero revenue, 26 with revenue > 0. Of the 14 companies with zero revenue, 6 are new registrations in 2013, indicating 33 active and 7 inactive companies.
- Statistics for the 25 limited companies registered in Kristiansand Region are:
  - Revenue NOK 28 million, 27 employees. 10 companies with zero revenue, 15 with revenue > 0 Of the 10 companies with zero revenue, 4 are new registrations in 2013, indicating 19 active and 6 inactive companies.
- Statistics for the 180 self-employed, of which 109 are located in Kristiansand Region, are not available. Many of these are inactive registrations.
- Compared to Agder and Kristiansand regions' share of population, one could say that the industry is under-represented in the region
  - Agder Region should have had 82 or 37% more registrations
  - Kristiansand Region should have had 4 or 3% more registrations
  - In reality, a metro area like Kristiansand should be more heavily represented than many other areas

using population size
as an indication,
the number of registered
businesses related
to film production in
Agder should
have been 36 % higher
- 65 self-employed
and 15 limited companies.
80 more businesses!

### Registered Limited companies, code 59.110 and 59.120

Oct. 2013	2012	2011	Change	
	26	25		
7	5	1		
	64 780	57 853	12 %	Better
	-4 230	-4 048	4 %	Worse
69	54	42		Better
	7	26 7 5 64 780 -4 230	26 25 7 5 1 64 780 57 853 -4 230 -4 048	26 25 7 5 1 64 780 57 853 12 % -4 230 -4 048 4 %

KRISTIANSAND REGION	Oct. 2013	2012	2011	Change	
Companies w/rev. > 0		15	16		
New registrations	4	3	0		
Turnover		28 749	29 551	-3 %	Worse
Net profit before tax		-6 079	-1 460	316 %	Worse
Number of employees	27	18	19		Better

Financial numbers - NOK 1 000

### J59.1.1 - Motion J59.1.1 - Motion picture, video picture, video and television and television Norway - Counties - Municipalities programme programme **Statistics** These numbers include all registered companies and selfemployed people within the industry. It does not necessarily reflect the activity level, as many businesses are without any activity / have zero revenue.

Source: The Brønnøysund Register Centre - The Register of Business Enterprises / Forvalt

		production activities	production activities		production activities	production activities		J59.1.2	J59.1.2	J59.1.2	games	games	games			
		Sole proprietor- ship*	Ltd.*		Sole proprietor- ship*	Ltd.*		Sole proprietorship*	Ltd.*	Sum	Sole proprietorship*	Ltd.*		Sole proprietorship*	Ltd.*	
0	Norway	3 762	905	4 667	497	46	543	4 259	951	5 210	45	21	66	4 304	972	5 276
09	Aust-Agder County	46	9	55	5	0	5	51	9	60	1	0	1	52	9	61
	% of Agder	30,1 %	25,7 %	29,3 %	21,7 %	0,0 %	18,5 %	29,0 %	23,1 %	27,9 %	25,0 %	0,0 %	20,0 %	28,9 %	22,5 %	27,7 %
	% of National	1,2 %	1,0 %	1,2 %	1,0 %	0,0 %	0,9 %	1,2 %	0,9 %	1,2 %	2,2 %	0,0 %	1,5 %	1,2 %	0,9 %	1,2 %
	Population % of national	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %	2,2 %
10	Vest-Agder County	107	26	133	18	4	22	125	30	155	3	1	4	128	31	159
	% of Agder	69,9 %	74,3 %	70,7 %	78,3 %	100,0 %	81,5 %	71,0 %	76,9 %	72,1 %	75,0 %	100,0 %	80,0 %	71,1 %	77,5 %	72,3 %
	% of National	2,8 %	2,9 %	2,8 %	3,6 %	8,7 %	4,1 %	2,9 %	3,2 %	3,0 %	6,7 %	4,8 %	6,1 %	3,0 %	3,2 %	3,0 %
	Population % of national	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %	3,5 %
Δ	GDER REGION	153	35	188	23	4	27	176	39	215	4	1	5	180	40	220
	% of National	4,1 %	3,9 %	4,0 %		8,7 %	5,0 %		4,1 %	4,1 %		4,8 %	7,6 %	4,2 %	4,1 %	4,2 %
	Population % of national	5,7 %	5,7 %	5,7 %	5,7 %	5,7 %	5,7 %	5,7 %	5,7%	5,7 %	5,7 %	5,7 %	5,7 %	5,7 %	5,7 %	5,7 %
	Size according to population	214	52	266		3	31	243	54	297	3	1	4	245	55	301
	Deviation Deviation	-61	-17	-78		1	-4	-67	-15	-82		0	1	-65	-15	-81
AI	UST AGDER COUNTY	-									_					
	901 Risør	3	1	4				3	1	4				3	1	4
	904 Grimstad	15	1	16			1		1	17				16	1	17
	906 Arendal	16	6	22			2		6	24				18	6	24
	911 Gjerstad	10			_			10						10		
	912 Vegårshei															
	914 Tvedestrand	1		1				1		1				1		1
	919 Froland	2		2				2		2				2		2
	926 Lillesand	5	1	6			1		1	7				6	1	7
	928 Birkenes	2	1	2			1		1	3				3	1	3
	929 Åmli	1		1			1	1		1				1		1
	935 Iveland	1		1				1		1				1		1
	937 Evje og Hornnes	1						1			1		1	_		1
											1			1		1
	938 Bygland 940 Valle															
	941 Bykle															
	ım	46	9	55	5	0	5	51	9	60	1	0	1	52	9	61
30	<b></b>	40	3	- 33	,	U	,	31	3	00	-	•	-	JE	3	01
VE	EST AGDER COUNTY															
10	001 Kristiansand	75	20	95	12	3	15	87	23	110	2	1	3	89	24	113
10	002 Mandal	5	4	9	1		1	6	4	10				6	4	10
10	003 Farsund	3		3				3		3				3		3
10	004 Flekkefjord	6	2	8				6	2	8				6	2	8
10	014 Vennesla	4		4	1		1	5		5				5		5
10	017 Songdalen	1		1				1		1				1		1
10	018 Søgne	3		3				3		3	1		1	4		4
10	021 Marnardal															
10	026 Åseral															
10	027 Audnedal				1		1	1		1				1		1
10	029 Lindesnes	3		3	1		1	4		4				4		4
10	032 Lyngdal	4		4		1	1	4	1	5				4	1	5
	034 Hægebostad	1		1				1		1				1		1
10	037 Kvinesdal	1		1	1		1	2		2				2		2
10	046 Sirdal	1		1	1		1	2		2				2		2
Sı	ım	107	26	133	18	4	22	125	30	155	3	1	4	128	31	159
Δι	GDER REGION	153	35	188	23	4	27	176	39	215	4	1	5	180	40	220
	RISTIANSAND REGION	91	21	112		3	18		24	130		1		109	25	134
		91	21	112	15	3	19	100	24	130	3	1	4	109	23	134
KF	RISTIANSAND R. % OF AGDER	59 %	60 %	60 %	65 %	75 %	67 %	60 %	62 %	60 %	75 %	100 %	80 %	61 %	63 %	61 %

158 2 1 -

Film production Film production

J59.1.1 AND

J59.1.1 AND

J59.1.1 AND

Publishing

computer

J58.2.1 -

Publishing

computer

J58.2.1 -

Publishing

computer

Total

Total

**Grand total** 

J59.1.2 - Motion J59.1.2 - Motion

and television and television

programme post-programme post-

picture, video

J59.1.2 - Total

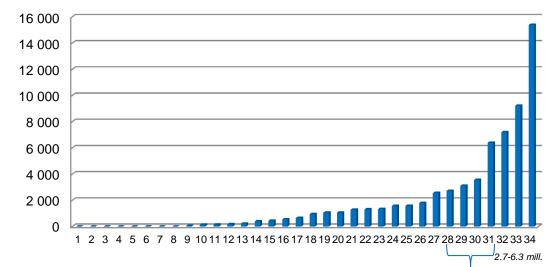
picture, video

J59.1.1 - Total

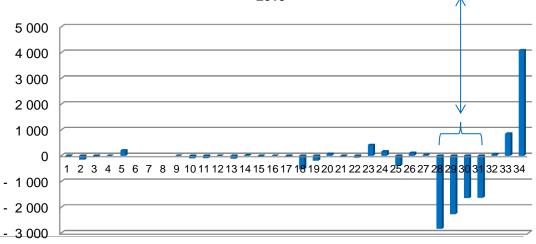
## Profitability is generally weak for the companies. What we don't see are the revenues and profits generated for all the self-employed

- 40 limited companies were registered within Agder Region by October 2013
  - 7 or 18% were new registrations in 2013
  - 33 companies were registered before 2013
    - 7 of 34 had zero revenue
    - 26 of 34 had revenue >0
      - Revenue for these were NOK 65 million
      - Profits before tax were NOK 4.2 million
      - 16 out of these 26, or 62%, achieved negative profit before tax in 2012 in Agder Region
- 25 of 40 companies were located within the Kristiansand Region.
  - 4 or 16% were new registrations in 2013
  - 21 companies were registered before 2013
    - 6 of 21 had zero revenue in 2012
    - 15 of 21 had revenue > 0
      - Revenue for these were NOK 28 million
      - Profits before tax were NOK 6.1 million
      - 11 out of these 15, or 73%, achieved negative profits before tax in 2012
- The graphs indicates how difficult it is to grow and make a profit

### Revenues for 34 limited companies in Agder registered before 2013





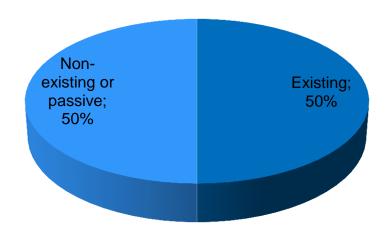


**NOK 1.000** 

## 50% of businesses within film production identified in 2004 have survived, but mainly are still self-employed or very small companies

- "Filmbyen Kristiansand" was a survey of the local film industry undertaken by Kristiansand Kino in 2004. In the report, they listed 27 businesses, of which 25 were located in Kristiansand, 1 in Arendal and 1 in Oslo (but with links to Kristiansand).
- Grouping the companies gave the following list:
  - 1. Film production (all stages/activities): 22
  - 2. Film distribution: 2
  - Education: 2 (student works)
  - 4. Festivals: 1
- The business names were reviewed by Sørnorsk Filmsenter and checked against the Forvalt database. Search on internet was also done to find any websites.
- Within group 1, 11 of 22 were identified as still being active. The other 11 were identified as non-existent or passive (one had relocated to Oslo). The existing businesses are still mainly small today. The largest company in 2004, located in Arendal, is still the largest.
- The companies within groups 2, 3, and 4 were still alive.
   One particular successful area has been within the digital distribution of films

"Survival rate" film production businesses identified in 2004



## How many are there – in reality?

- The preceding analysis of company registrations for Kristiansand Region showed:
  - 25 limited companies
  - 109 self-employed individuals
  - 134 businesses in total
- These numbers seem not to reflect the true activity level
- South Norwegian Film Centre has recently started to map the industry. The Centre has provided invaluable input to establish the number of active versus passive businesses
- The result of this review was:
  - 17 limited companies
  - 10 self-employed individuals
  - 1 inter-municipal company
  - 28 businesses in total (21% of registrations)
- The total number is probably higher, depending on who you ask and how you define "active". The numbers seems to reflect the most active businesses. Clearly, there are many more competent companies and individuals in the industry who await the opportunity to start or get involved in projects but who are not in a financial situation to prioritize film work
- Also, it reflects that many individuals have registered sole proprietorships which are not deleted even though they are not active, as it is "nice to keep", just in case



### **Prosjektet**

Filmen Lillevik lager skal inneholde klipp fra tidligere filmer, bakomfilm-klipp, samt intervjuer med folk i filmbransjen.

Med bakgrunn som manusforfatter og dokumentarist, innrømmer Lillevik at han sliter fælt med å stable sin 40-minutters film på beina. Han håper på både pengestøtte og annen drahjelp.

- Foreløpig er det kun mine penger jeg bruker. Men jeg trenger støtte til både reiser og redigering. Jeg ser at det er er fryktelig mye mer arbeid enn jeg hadde regnet med. Jeg vil jo helst konsentrere meg om intervjuene, men det kommer veldig mye organisatorisk arbeid. Daniel hadde sikkert ledd rått av meg nå. Men jeg kan ikke legge dette fra meg. Det er et lidenskapsprosjekt, sier Lillevik.
- Så du savner en produsent?
- Ja, jeg skulle hatt det. Daniel var så flink til å holde oversikt. Jeg har noen navn i kikkerten, sier Lillevik.

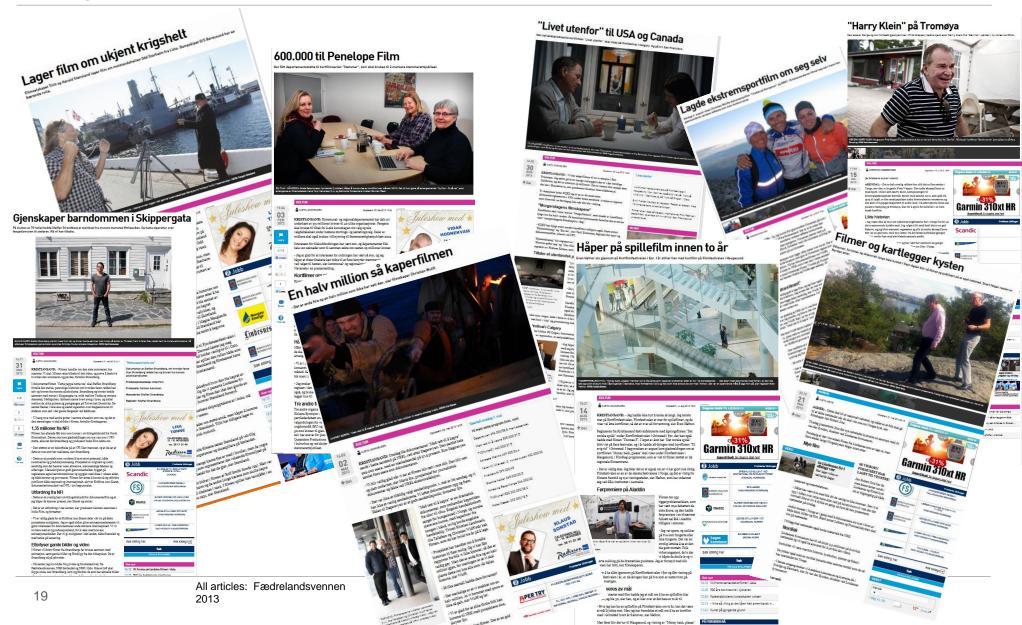
### The project

- .... he admits struggling hard to get the film under way. ...He is hoping for financial support as well as other support
- For the moment, I use my own money. But I need support for travelling and editing. I realize now that it is far more work than I anticipated. I would like to concentrate on the interviews, but there is so much administrative work..... But I cannot stop. I am passionate about this project....

So you miss a producer?

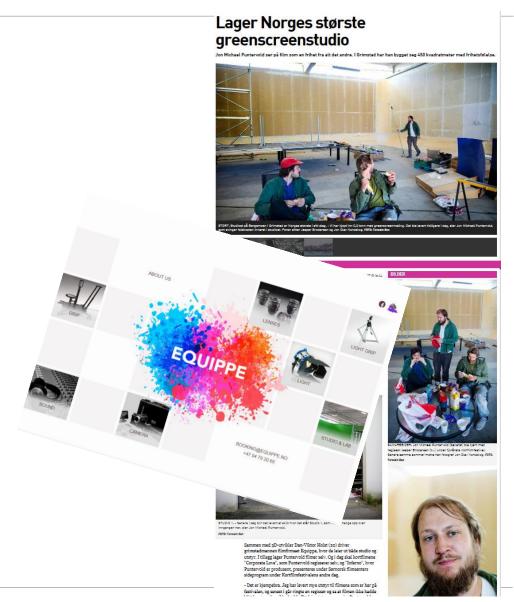
Yes, I should have had a producer...

Although film is a small industry in the region, media coverage is good. There are many talented people capable of making quality productions on low budgets. This is an art in itself, but makes full-time work difficult to fund



## As the industry is quite small, the industry should focus on utilizing infrastructure and resources across Agder

- Companies, individuals, equipment and infrastructure are spread all over Agder
- The dominant geographical area is on an axis from Kristiansand, via Grimstad (UiA campus, private studio), to Arendal (the largest companies in the region)
- As an example, Norway's largest green screen studio is constructed in Grimstad
- For local cooperation, as well as facilitating national and international film producers considering Agder as a location, a comprehensive on-line film industry directory "Yellow pages" should be developed. This directory should include personnel, equipment, infrastructure, services, etc.



## Film festivals and events are important arenas for the local film industry and create awareness through media coverage

- Film festivals and other events are important for the local film industry.
- The short Film Festival in Grimstad, founded in1978, provides producers of short films the opportunity to reach an audience. Albeit not located in Kristiansand Region, but in a neighbouring municipality, the festival is important to the industry for all of Agder
- Kristiansand International Children's Film Festival, founded in 1998, gives national and international visibility and recognition to the film industry. It has recently been decided to split the festival in two parts. The children's festival will be moved to Autumn, whereas a new youth festival will be held during Spring.
- Film i Sør is a yearly, informal short film competition for both professionals and amateurs. Ten short movies compete for the NOK 5,000 first prize, decided by a jury. An honorary first prize is given to the favourite film decided by the audience.
- Ad-hoc competitions and events are also important to stimulate the industry. In 2013, two of these events were
  - A one-minute film competition with a NOK 50,000 first prize. This was a cooperation between the local destination company and the local film industry
  - 5 year anniversary for Sørnorsk Filmsenter. To celebrate this, a Film Bonanza" was created. On this one-day event, 50 locally produced films were shown in the cinema. In addition, there were industry-related debates.

## Kortfilmfestivalen The Norwegian Short Film Festival Grimstad 11.6 - 16.6 2013

http://www.kortfilmfestivalen.no/en/

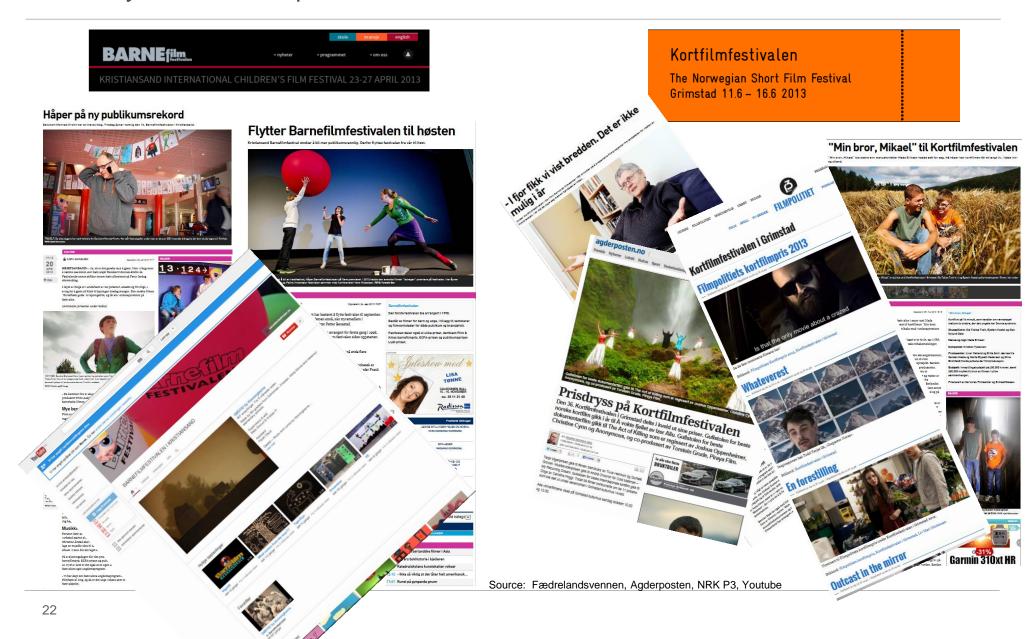


http://www.barnefilmfestivalen.no/index.php/news-in-english



http://www.krscinematek.no/filmisor.html

Media coverage on festivals and events is generally good for the local film industry. Some examples below.



## Media coverage (cont.).



### 5 year anniversary

#### Feirer med filmbonanza

THE THE PARTY OF

rten. Over 140 filmer har fordelt stotten, og per i dag er 70 filme:

- Det har kommet en utvikling i bransjen og vi har ekt kompetanse den hvis det skal kunne bli en næring, trenger vi mer midler, ster Rask Nasjonale og internasjonale priser

Det meate andre i rapporten har også slitt til, men det som gjenstår, og som vi fike har filtt til, er å få er filmfond på plass. Det jobbes med det nå, og det vil gi et bedre grunnlag for å produsere filmer for kino, ster

En viktie miljetting for de neste fem ivene mi være at Somersk næringelir om at et filmford kan være en ged tovestering de kan få avkastning på, ster regisser Steffan Strandberg. - Vi må dike hvile på laurbærene. Det er minimalt med statlige midler

som går til de regionale sentrene, og vi må prove å få mer penger til regionene. Og et filmfond er viktig. Som et spletselag med både privat

### Interesse utenfra

#### Disse filmene vises på Aladdin Blå

"Med rett til å kegre"

"Damt til, å leve"

Soriendereteeren

Disse filmene vises på Aladdin Rød: fra ser. Det vil ha ster verdt for flere aktorer, ster regtsser Kristian

## competition

One-minute film

#### Inviterer til filmkonkurranse









## Local industry network South Norwegian TV and film association (STOFF)

- South Norwegian TV and Film Association (Sørlandets TV- og filmforening - STOFF) groups students, freelancers, companies and educational institutions.
- The purpose of the organisation is to promote the interests of TV, film and other audiovisual industries in Agder.
- The foundation of STOFF was important for the subsequent foundation of South Norwegian Film Centre.
- STOFF is also one of the owners of "Cinematheque" <a href="http://www.krscinematek.no/">http://www.krscinematek.no/</a> together with Kristiansand International Children's Film Festival and South Norwegian Film Centre.
- http://stoff.origo.no/?ref=checkpoint



## Case, exploiting new technologies: Digital distribution of live performances from Kilden Performing Arts Centre in Kristiansand

Kilden Performing Arts Centre in Kristiansand is the home of Agder Regional Theatre, Kristiansand Symphony Orchestra and Opera Sør (the regional opera company). The centre also hosts an array of other cultural events. With the breadth and quality of its programming, Kilden is Southern Norway's cultural powerhouse.

Kilden Performing Arts Centre is located on the waterfront in Kristiansand, next to the fish market - at the entrance to Kristiansand harbour. With a gross area of 16,500 square metres, it is difficult not to notice this cultural landmark in Southern Norway.

Inside, there are four unique venues:

- The Concert Hall is, with its 1,185 seats, one of Scandinavia's finest acoustic spaces. Using the latest in acoustic technology, the Concert Hall accommodates everything from rock concerts to great symphonic experiences. This is Kristiansand Symphony Orchestra's permanent abode, but the hall also welcomes guests from home and abroad.
- The Theatre and Opera Hall has 700 seats and a movable orchestra pit. Here the public can experience theatre, musicals and operas self-produced as well as guest performances.
- The Multipurpose Hall has many opportunities for seating the audience. With a retractable amphitheatre of 230 seats, it can be a classic black box stage. Without these seats, there is room for different types of performances and concerts requiring a flat floor.
- The Intimate Hall, with its 150 seats, is the smallest hall in Kilden. This is also a black box stage, with possibilities for variable audience and stage setups.



Photo: http://www.kilden.com/image/Kilden-by-night1-Foto-Kjartan-Bjelland.jpeg



Source: Kilden

## Case: Kilden Digital

### **Background**

- Kilden Digital is a project initiated in 2011 with the goal of exploiting AV technologies to distribute live performances from Kilden Performing Arts Centre.
- The project is part of the Kilden Social Responsibilty strategy. Kilden
  Digital is meant to be an expansion of the physical centre to reach
  people who are prevented from coming to the events. The target
  groups are thought to be nursing homes, hospitals, rehabilitation
  centres, etc.
- The region has a well developed infrastructure including widespread use of fibre cables.

### Cooperation with owners

• The main owners of Kilden are Kristiansand Municipality and Vest-Agder County Council. Streaming an art production is not uncommon, but even with large-scale distribution, is has typically been difficult to develop a business model that justifies the investments required. As a consequence of this, Kilden has focused on publicly-owned institutions, like themselves. Cooperation with the two main owners was therefore a natural strategy.

#### **Ambitions**

High quality, stable distributions to institutions

### Technology: Streaming or broadband/IPTV

- Pilot concert was transmitted to Sørlandet Hospital Arendal by HTML live video streaming. Issues related to quality, stability and local enduser competence has made this solution unfavourable.
- Currently, Kilden Digital is working towards an IPTV solution. This is a
  more costly solution, but eliminates serious quality issues related to
  streaming. Part of this step is the development of a new open source
  broadcast encoder.

#### Status

- Phase two of the project will be finalized by end-2013. This phase also includes research on business models.
- The ambition for the next phase is to reach 20 institutions in Kristiansand and other municipalities in Agder and Telemark Counties.
- Issues related to intellectual property rights remain to be solved (especially related to theatre productions).

### **Resources and competence**

 The project has made and makes use of in-house as well as local competence.

"With IPTV, a network operator controls the whole path from the time they assemble the content to the delivery of that content to the consumer's home. They can set quality of service; and they can control the security on it. With traditional streaming, the signal might have to traverse different people's networks. So the network operators don't have the same bandwidth control." This need for end-to-end control has also affected how IPTV is deployed. "IPTV is being implemented by people who own the entire network," says Pyle. "It's not really being sent from one end of the world to the other; it's much more regional or local than streaming service."

http://www.streamingmedia.com/Articles/ReadArticle.aspx?ArticleID=64719

## Case: Kilden Digital Symphonic concert digitally transmitted live to Presteheia nursing home





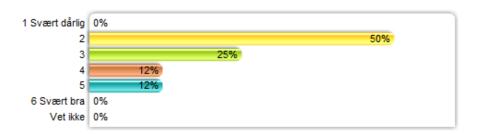






## Some extracts and unfiltered comments from survey responses

- 68% answered that they did not have sufficient overview over funding opportunities nationally and internationally
- Comments related to **funding** opportunities indicates satisfaction
  with South Norwegian Film Centre's role. They also indicate that
  it is extremely difficult to obtain private funding and that public
  funding levels are regarded as low
- 75% of respondents answered commissioned work as most important source for funding
- Input to training / courses
  - Directing
  - Understanding digital challenges
  - Film production, budgeting and controlling for producers
- Answers to a question regarding partners in Agder indicate that there may be opportunities for better exploitation of resources / cooperation among these small businesses. Some have partners outside the region, and one internationally
- One a scale from 1 (very poor) to 6 (very good), we asked the respondents for their opinion on how well the industry cooperated locally



- Possible areas for cooperation:
  - Develop larger projects together
  - Shared studio, exchange/share equipment
  - Cooperate to obtain a continuous flow of productions of documentaries/drama/fiction. Will result in higher productivity, improved profits and professionalism and, as a consequence, improved quality and prestige. This may again open up new project and cooperation opportunities nationally and internationally.
  - The local industry should cooperate to develop and support culture businesses/companies. One cannot expect to find investors willing to invest in projects run by self-employed people on a part-time basis.
- Do you think the industry locally adapt to and exploit digital/ICT changes?
  - To a lesser degree, with some exceptions
  - Don't know. Usually, the industry works very conventionally
  - No, to little knowledge about digital opportunities
  - Yes. The full time professionals typically work with matters within this area
- Specific areas related to ICT / digital distribution worth strengthening?
  - Animation
  - Learn from Norgesfilm
  - Enormous improvement potential related to digital distribution abroad

## Some extracts and unfiltered comments from survey responses (cont.)

### Strengths:

- Creativity, many good ideas
- Competent people within many disciplines (photo, film music, directing)
- An unutilized potential within directing
- One of the leading Nordic companies, and possibly Norway's leading company within digital distribution is located in Kristiansand (Norgesfilm)
- The region can offer a great mix of of equipment and services
- Funds through South Norwegian Film Centre stimulate the industry
- Kristiansand Region has many unexploited resources
- Strong willingness to work on a "voluntary" basis to cover up for lack of funding

### Opportunities

- Public sector buys services locally
- More funds transferred from the Government to the regions
- Larger production units, better funding and continuous flow of productions
- Build digital competence
- Difficult to change the situation so that you can work full-time.
   Currently, many have to have regular jobs during the day and work with film on their leisure time
- Build strong companies. Join forces.
- More practically-oriented studies with outplacements

#### Weaknesses

- Fragmented industry with only small production companies
- Poor cooperation within the local industry
- Lack of professional film producers
- Investors reluctant to invest in film projects
- Too fragmented an industry
- Lack of routine. The combination of amateurs (part-time engaged personnel) and professionals does not work well as there is an overweight of amateurs (part-time film workers)
- It's not a healthy industry where we can make a living out of our work. The
  willingness among public institutions and private companies to pay regular
  prices for our services is low, undermining the possibility to survive in the
  long-run
- Few solid enterprises.
- Private companies reluctant to spend money on our services
- Sales focus

### Threats

- Commercially-driven companies being outbid by publicly-funded companies
- The industry becomes too small due to people relocating to cities with better market opportunities
- The most professional and talented people are attracted to more challenging opportunities outside the region
- Continuous fragmentation. Harder to make a living out the film industry locally
- Danger of many people giving up
- Bad economic environment, reduction of public funding, producers are not paid and give up

## SWOT Film

Strengths	Weaknesses
<ul> <li>South Norwegian Film Centre</li> <li>Dedicated and highly committed individuals in the local industry</li> <li>Creativity and high competence level within many disciplines</li> <li>Unexploited resources, according to industry individuals</li> <li>Strong willingness and capability to work on a "volunteer" basis to cover up for lack of funding</li> <li>New start ups – even though the financial outlook is challenging</li> <li>High level of basic education within film and games, with many different offers</li> <li>Agder Region is technically well-equipped</li> <li>Many potentially good stories for documentaries and fiction</li> <li>Easy access to individuals in the local industry</li> <li>One of the leading Nordic companies, and possibly Norway's leading company within digital distribution is located in Kristiansand (Norgesfilm)</li> <li>All cinemas are digital</li> <li>Great location (close to continental Europe, good infrastructure, etc.)</li> <li>Highly educated and multilingual support staff</li> <li>Leading film festivals like Short Film Festival and Children's International Film Festival, as well as smaller local events like Film I Sør</li> <li>Kilden Performing Arts Centre – digital distribution of live events</li> <li>Cultiva – a local foundation which provide grants to projects which set up art, cultural, and educational institutions or organisations that contribute to innovation, development and competence-building within the creative milieu of Kristiansand http://cultiva.no/english/#sthash.FifH4GFK.dpuf</li> </ul>	<ul> <li>A fragmented local industry characterized by self-employed individuals, tiny companies and lack of visible "locomotives"</li> <li>The local fragmented industry structure coupled with difficult financial situation for many of the players may hamper cooperation, mentoring, support and knowledge sharing</li> <li>Many self taught individuals – the market today demands professionalism</li> <li>Focus is for many on commissioned work in order to survive</li> <li>The troubled financial situation in general within the local industry</li> <li>Lack of awareness on funding opportunities and lack of competence in application writing</li> <li>Small producer businesses without the financial ability to work full-time.</li> <li>Producers, contrary to many other groups, need to work full-time. Part-time producers less likely to succeed in the long run. This is a key role</li> <li>Lack of producer education</li> <li>County and municipal borders hamper the development of the region as one industrial film area.</li> <li>Cooperation between educational institutions and the film industry, including South Norwegian Film Centre, seems to be modest at best</li> <li>Little international information for foreign film producers</li> <li>Norway is expensive for foreigners</li> </ul>

### SWOT Film

### **Opportunities**

- Political pressure to increase decentralisation of film related funds
- Producer education at UiA
- Producer grant funding enabling full time work for two producers: one related to fiction and one related to documentaries. Active producers in the region is a key success factor
- Proactive information on funding opportunities national and international
- Provide application writing support especially on international applications
- Develop and maintain a professional local online industry registry. "Agder AV/Film Yellow Pages". Further develop work already initiated by South Norwegian Film Centre
- Improve local cooperation to be able to handle larger projects. Evaluate
  the possibility to create one larger company based on professional selfemployed or establish an umbrella company for marketing purposes. Join
  forces!
- Improve cooperation among educational institutions and between educational institutions and the local industry (more use of industry professionals in education and more outplacement of students)
- Develop a case study that shows what it takes to make a documentary or short film (time, phases, process, resources, costs, etc.). This may help municipalities and others externals to better understand the industry
- Kristiansand-Grimstad-Arendal as one industrial film area. Better cooperation and utilization of equipment
- Target festivals as an arena for paid work. Today dominated by out-ofregion companies
- Improved digital distribution of short films and documentaries digital preview for film distributors
- Organize a mentoring system
- · Business development training
- · Seminars on digital opportunities.
- Digital cinemas can be used as a social, entertainment and community resource, with live relays of cultural performances, business conferences, etc., allowing new business models to evolve
- Agder could be established as a film friendly location
- The international market for film distribution

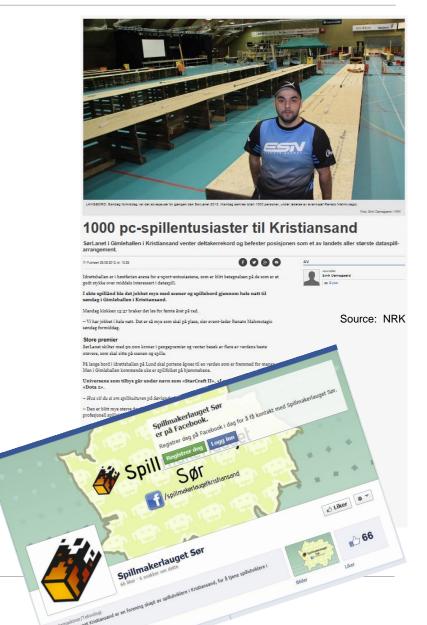
### **Threats**

- Financial / funding situation at South Norwegian Film Centre worsen. The
  centre covers three counties. The funds seems to keep the industry alive
  at a minimum level, but activity level may be reduced. The result may be
  fewer grants and less focus on courses and training
- It is increasingly difficult for small companies / self employed to succeed in interaction with e.g. Norwegian Film Institute and Norwegian Broadcasting Corp
- If the industry is not capable of joining forces and improve national visibility and credibility/interest among investors, the industry may stay at the current fragmented level – despite capable and professional individuals
- In the absence of better horizontal co-operation between the different municipal/regional department, the sectors risks being alienated by multiple approaches for similar information, with little evident progress.
- Foreign film producers will film elsewhere if they are not informed of possibilities

## **COMPUTER GAMES**

## Local computer game industry Downward trend last years – dedicated people about to bring new life to gaming

- The local digital game industry has become very marginal, but there are dedicated people who now take initiatives to improve the situation. This includes establishing a local section of Spillmakerlauget (The Game Developers Guild) to improve networks, cooperation and industry development
- Kristiansand hosts SørLanet <a href="http://sorlanet.no/2013/">http://sorlanet.no/2013/</a> a computer/gaming event during Autumn vacation, gathering nearly 1,000 participants. This event creates important industry awareness.
- At the moment, there are only a few companies within the industry. Some of these have brought gaming from fun to e.g. e-learning. The list may not be complete, but based on interviews with people in the industry, we have identified five companies as of today:
  - Agenius AS est. 2007
  - Applicus AS est. 2011
  - Fatcow Games AS est. 2010
  - Eco Games AS est. 2010
  - APOX ENTERTAINMENT R Mahmutagic ENK est. 2007
- The four companies organized as AS (Ltd.) had total combined revenue of NOK 759,000 in 2012 and a negative profit before tax of NOK 1,612,000.
- Other companies, like Sjapper AS, is classified as a computer game company, but has moved over to app development, planning to use gamification for its own application named Sjapper. <a href="http://en.wikipedia.org/wiki/Gamification">http://en.wikipedia.org/wiki/Gamification</a>
- Other companies, like KOOL Productions AS, is heavily focused on animation, but seemingly not with the interactive game element. This company is classified under film
- Kristiansand Region hosts educational institutions offering relevant education.
   e.g. Noroff Bachelor of interactive media games



## Local computer game industry Examples of companies





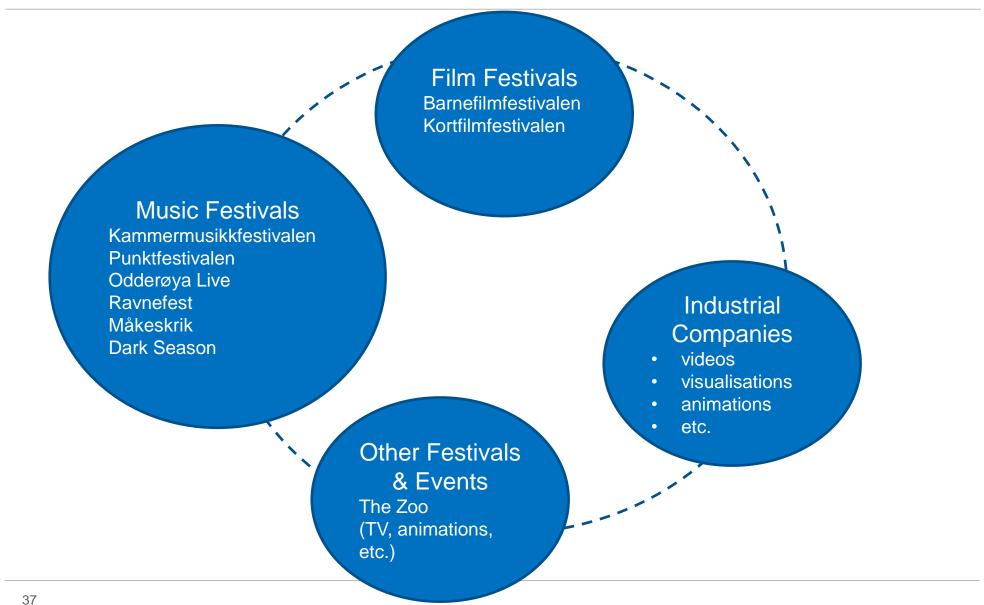
34

## SWOT Local computer game industry

Strengths	Weaknesses					
There are some dedicated and highly committed individuals in the local industry	Marginal industry locally (and nationally)					
Kristiansand Region offers popular gaming education – e.g.	Difficult funding situation					
http://www.noroff.no/studieoversikt/fagskolestudier/3d-spilldesign  Establishment of a local chapter of The Game Developers Guild / Spillmakerlauget	Hard to succeed. Game development is typically either chasing paid projects for other companies or develop and publish own concepts.					
( <u>www.spillmakerlauget.no</u> ) is underway	Due to difficult funding and commercial situation, some businesses has changed					
Individuals with ideas awaiting better financial climate	focus to e.g. app development and e- learning					
SørLanet <a href="http://sorlanet.no/2013/">http://sorlanet.no/2013/</a> - a computer/gaming event during Autumn	Small, seemingly non-existing local network structure					
vacation, gathering nearly 1,000 participants	Typically project-oriented business – creates uncertainty for long term income					
<ul> <li>Computer games are among the AV productions that fall within the boundaries for funding through Sørnorsk filmsenter</li> </ul>	Game design education is not sufficiently matched by game-oriented programming					
	There seems to be little focus on the computer game industry within the strategic plan for Sørnorsk filmsenter.					
Opportunities	Threats					
Establish a well functioning Spillmakerlaug to help create a network hub and give the industry greater visibility	Without greater focus on this industry, it will remain a marginal business. This is unfortunate, as it has great potential – though difficult to realize.					
Map all participants within the local industry and publish an online "yellow pages" directory	The competence created within this industry is relevant for other industries working with animation, 3D, etc.					
Map and proactive distribute information on public funding opportunities locally, nationally, and internationally (EU)	Students within computer programming are less focused on gaming as there are many other and easier opportunities. The lack of dedicated courses or studies in					
Provide support for funding application writing where necessary	game-related programming may hamper development.					
Arrange local game jams and participate at global game jams to spur interest ( <a href="http://www.bergengamejam.org/">http://globalgamejam.org/</a> )						
Arrange an mini seminar addressing issues related to e.g. funding, competence etc. – and use as networking event. Ref. <a href="http://konsoll.org/">http://konsoll.org/</a>						
Increase cooperation between educational institutions and gaming companies (student outplacement).						
Create student tasks – prototyping						

## COMPUTER ANIMATION AND VISUAL EFFECTS, RELATED ICT

# Expansion of AV competence into other sectors

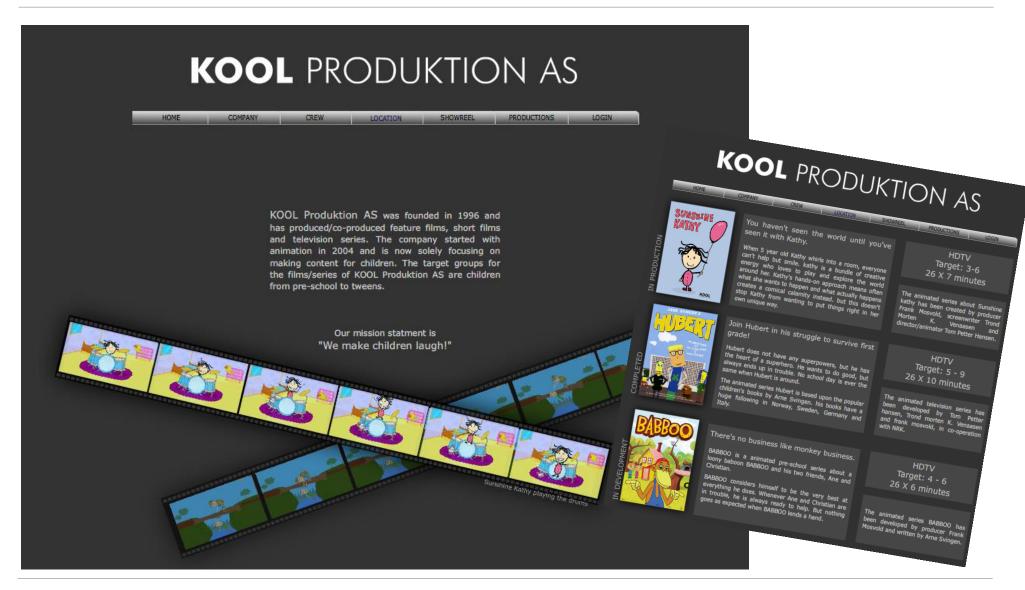


# Computer animation and visual effects, related ICT is not a clearly defined industry, but rather tools that have come to be used in many professions

- Which companies in Kristiansand Region affected by this is not obviously clear
- They can be found within many industries, ranging from film, digital games, computer/software programming and services, manufacturing to professional, scientific and technical activities
- Interestingly, the largest business environment for 3D animation and visualizations may not be within the film industry, but rather within complex manufacturing businesses
- This group also included companies developing new technical innovations, e.g. advanced photo equipment.
- We will exemplify this topic with some company examples from Agder Region on the following pages, starting with traditional animation movies and then moving on to other industries
- These examples shows that the region contains world-class companies within these areas

- "Computer animation is used for many things like film, flight simulation, science and art.
  - Film is a favourite use of computer animation. Movies such as "Terminator Two", "Jurassic Park", and "Abyss" use computer animation.
  - An oil rig crew would want to know where the exits are in case of an emergency, so they might decide to hire a computer animated version of the rig.
  - A pilot uses it to practise flying in situations that would be too dangerous in real life.
  - Automobile companies use it for making three dimensional model cars.
  - It is used for many things in architecture, like making models of houses so that clients can take a virtual tour. In programs like these, furniture and appliances can be added.
  - Computer animation is also used in creating three dimensional video games.
  - Computer animation is used in art to make some effects you can't make with a palette.
- It is used in many professions and can also be a profession itself."
- Source: http://en.wikipedia.org/wiki/Computer\_animation

Example: Kool Produktion AS (Kristiansand) – makes animation movies for children



# Example: Manufacturing of equipment for the oil industry, National Oilwell Varco (Kristiansand), uses advanced 3D visualisations

# Explore NOV By National Oilwell Varco, Inc. Open iTunes to buy and download apps. Description National Oilwell Varco\* invites you to explore a selection of NOV\* technology within offshore and onshore drilling, construction, production and alternative energy. The Explore app gives you insight to our know-how and experience, through numerous 3D animations. At NOV we are passionate about improving technology within the energy industry National Oilwell Varco, Inc. Web Site > Explore NOV Support > ....More What's New in Version 1.1

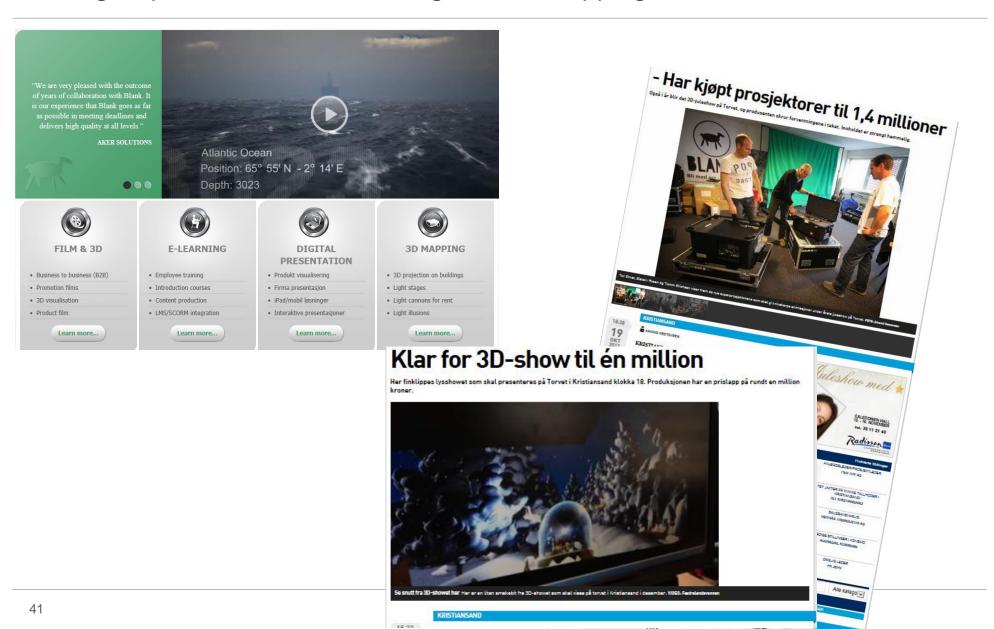




Minor textual adjustments

Erichsen har akkurat fortalt at hun passer på at alle jobber i riktig rekkefølge og at ingen ting farlig skjer når de lager utstyr for å hente olje fra store havdyp. Og hun har vist en profesjonell animasjonsfilm med dramatisk filmmusikk som viser roterende, monumentale stålkonstruksjoner. Den tente mange av guttene i klasse 9A3 på Grim skole. De fikk store øyne da de ble fortalt at NOV har 50 "Nintendogutter" som ikke gjør annet enn å lage 3D-filmer. med 1 - Næh, lager de spill hele dagen? spurte en gutt. KLAUS ....And she has showed a professional animation Radisson movie.... ...when they were told that NOV has 50 "Nintendo boys" who do nothing else than making 3D film... Tanja Erichsen visste nok hva hun gjorde da hun malte levende historie - Det er en jobb som passer for de eventyrlystne, de som liker å reise nundt i verden og fikse og ordne, som får reise, hatell og gode lungi

# Example: Blank AS (Kristiansand) – providing professional services within film & 3D, digital presentations, e-learning and 3D mapping



# Example: Scopos AS (Flekkefjord) – developing advanced camera optics technology and software

Products Services Projects



Search...

# Investigator

#### SCOPOS Investigator is a camera and measuring device specially designed for non-contact measurement of geometry in real time.



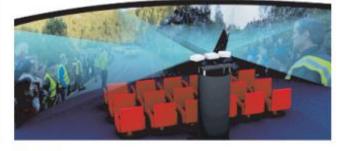


SCOPOS 180° film tailor films for production and presentation in 180 degree 3 x full proHD.

# Multiscreen solution



SCOPOS Integrated Operation room enables a multi-screen solution for integrated control room systems.



#### About us

Founded in 2004 by Harald and Gro Gundersen the primary purpose for Scopos was to produce 180 degree seamless films for the marketing and tourist industry. Since then the company has grown into becoming a technology company which through the meaning of the name indicates our line of businesss "ideas that create solutions"

Read more...



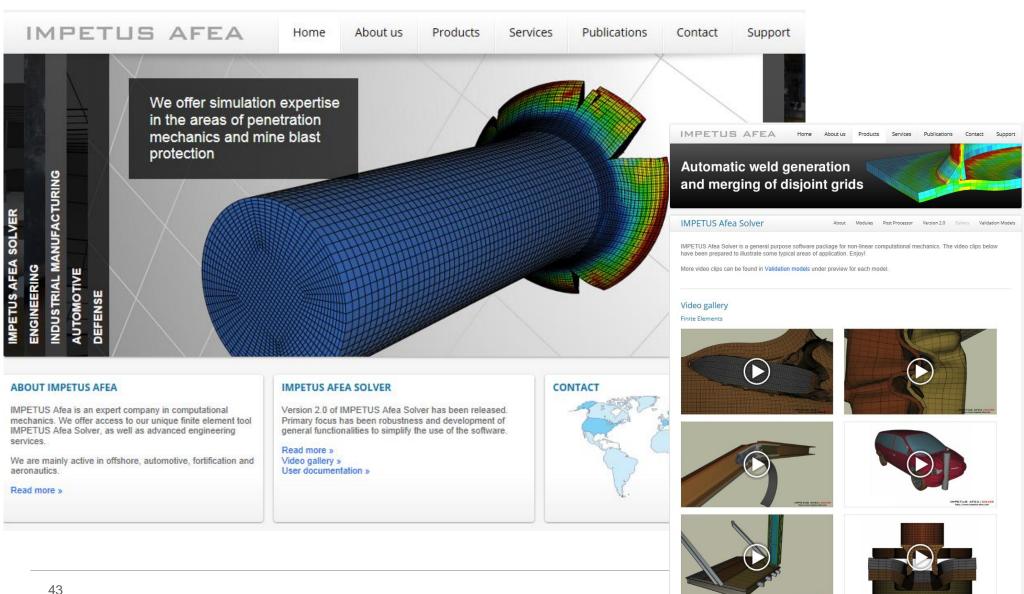
Scopos is a certified Achilles supplier. Click on image to view certificate. The company offers three main products. The common denominator is the use of camera optics technology combined with software solutions.

The Investigator is a non-contact, realtime measurement tool. The custom designed tool enables digitized measurements in 3D. It provides the subsea-, offshore- and surveillance/security industry with a product enabling real-time data and documentation for instant assessment and educated decisions.

Automatically calibrated and stitched 180 degree panorama film production. We carry out all aspects of the movie making process, from script to presentation.

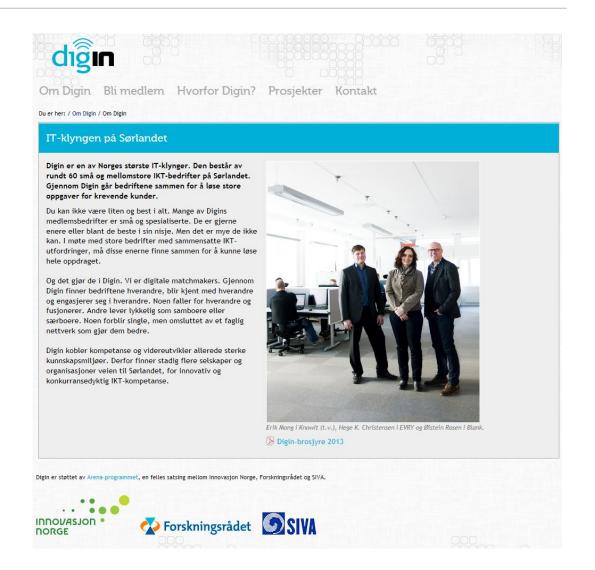
Integrated operation room multi-screen solution. This system enables operation of several applications/sources, herunder panorama 180 degree film, from one common Man-Machine-Interface using the same principle as operating multiple programs within windows.

## Example: IMPETUS Afea AS (Flekkefjord) – advanced engineering and simulation



# Local industry network Digin – Southern Norway ICT cluster

- Digin is one of Norway's biggest IT clusters.
   Approximately 60 ICT companies are members.
- The organisation is located in Kristiansand.
- Most of the members fall into the SME category, but there are also some large member companies from the oil industry and healthcare.
- In addition to ICT companies in general, the game developers would typically be members of this organisation.
- http://www.digin.no/



Section 3

Overview of the Audiovisual Education & Training Opportunities in Kristiansand and Beyond

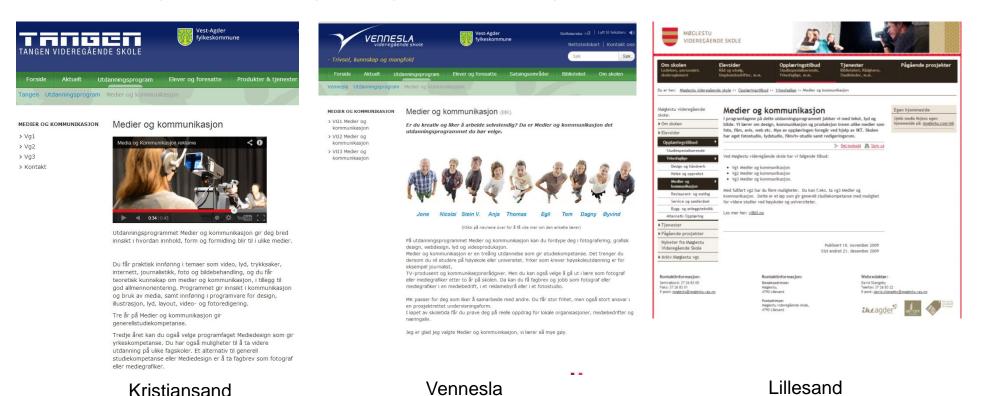
# Kristiansand Region offers a wide range of educational possibilities related to the audiovisual industry

- Kristiansand Region offers a wide range of educational opportunities related to the AV industry
  - Secondary / High Schools
  - Folk High Schools
  - Vocational Schools
  - University College
  - University
    - Kristiansand Campus
    - Grimstad Campus
- In addition to these educational institutions, several others offer courses (e.g. South Norwegian Film Centre) and training, as well as leisure activities related to film, ICT and media



## 3 public secondary high schools (age 16-19) offering AV-related specialization

- Within the Kristiansand Region, three secondary high schools offer a specialization called Media and Communication. It includes basic education within AV areas, like video production
- Outside the Kristiansand Region, there are four equivalent studies:
  - Vest-Agder: Lister Videregående (Flekkefjord)
  - Aust-Agder: Risør Videregående og Sam Eyde Videregående (Arendal)



# 1 private secondary high school and vocational school offering an AV specialization



## Noroff Vocational School

This school offers a lot of exiting vocational courses on-campus and online.

noroff.no

## Secondary High School

Noroff Secondary High School is located in Stavanger, Kristiansand, Oslo and Fredrikstad.

noroffvgs.no

## Noroff Privatist

Tutoring in front of external examinations in secondary education.

noroffprivatist.no









#### Kristiansand

# The digital situation in Norwegian schools in general is very good compared to EU Member States

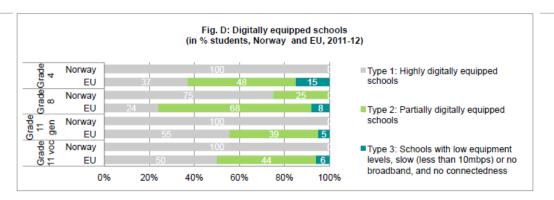
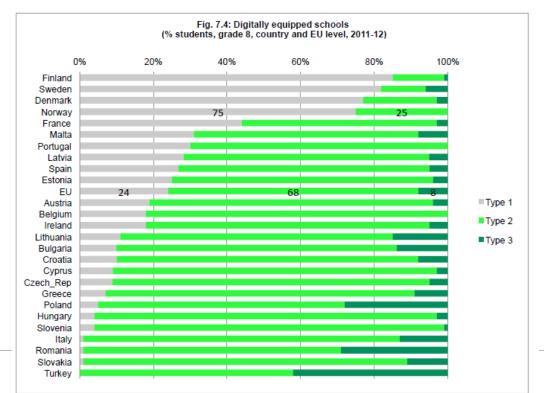


Fig. 7.4 shows how Norway compares with other countries at grade 8 on this measure; at other grades Norway ranks first or second (main report, fig. 1.13).



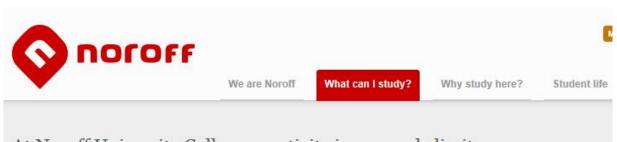
## Two Folk High Schools offering AV-related specialization

Folk high schools are one-year boarding schools based on the idea of learning for life, not only for occupations and degrees.





# NOROFF University College in Kristiansand



At Noroff University College, creativity is your only limit.



Bachelor of Interactive Media - Animation

Three-year bachelor education geared toward career in the gaming and entertainment industry.



Bachelor of Interactive
Media - Games

Three-year bachelor education geared toward career in the gaming and entertainment industry.



Bachelor of Digital Forensics

Three-year bachelor degree for career in digital forensics and security.







## NLA University College in Kristiansand offers studies in media and communication, including multimedia training





- -The Welfare State and Democracy
- Democracy in the Age of Globalisation
- Contemporary Political Theory: Justice, **Democracy and Multiculturalism**

Won vlagA











Be the difference!

NLA is a private and Christian institution and therefore we are a bit different from most other universities/university colleges in Norway. We are different, but not too different, NLA University College is accredited by the Nonvegian Agency for Quality Assurance in Education. This means that the academic level and standard is the same as in public universities. Based on the feedback we get from our students, we can claim that students feel more welcome and better taken care of at NLA, than at larger institutions.

We treasure quality, fellowship and values - both academically and socially. We want NLA to be a place where you feel welcome, whether you are visiting for a short period of time, study here for a semester or take a full degree. We provide you with an interesting academic environment, with faculty devoted to teaching and research. We have a service minded staff that will guide you through practical/administrative issues, and we have an active and including student environment.

The education we equip you with, will be your tool when you start working. We expect that the knowledge. competence, fellowship and values you have gained and experienced through your studies at NLA, you will

Welcome to NLA University College!



Biarne Kvam



#### Kommunikasjon og medier

Emner og pensum Bachelor Kommunikasjon og medier Kommunikasionsarbeid

Enkeltemner

Praksis

#### Arsstudium Kommunikasionsarbeid

Fra høsten 2013 tilbys årsstudium i Kommunikasjonsarbeid. Årsstudiet er identisk med det første året i bachelorstudiet.

#### Informasjon og samfunnskontakt

KM-studiet utdanner primært til arbeid med kommunikasjon innen rammen av eller på vegne av virksomheter. Studiet innledes derfor med emnet Kommunikasjonsarbeid (20 stp) som gir en grunnleggende innføring i dette. Emnet omfatter kommunikasjonsteori, og studier i informasjon og samfunnskontakt, samt praktisk opplæring i digital fotografering/bildebehandling, design/produksjon av publikasjoner for trykk, og i skrftlig og muntlig formidling. Høstsemesteret avsluttes med emnet Medier, kultur og samfunn (10 stp).

#### Digitale medier i fokus

Vårsemesteret innledes med det teoretiske emnet Digitale medier (10 stp) som gir en grunnleggende innføring i Internett, webmedier/nettsider og sosiale medier som et grunnlag for praktisk arbeid med innholdsproduksion. Analyse av ulike typer nettsider utgiør et sentralt element i emnet. Samtidig gis det praktisk innføring i blogg.

#### Praktisk prosiekt

Det praktiske emnet Digital formidling og fortelling (20 stp) gir en grunnleggende innføring i video for web, lyd og foto, utforming av nettsider, skriftlige sjangre for nett, fortellerteknikk og dramaturgi. Emnet avsluttes med et praktisk formidlingsprosjekt på vegne av en ekstern organisasjon. Her prøver vi å gi oppgave etter interesse.

#### Inngår i bachelorvarianter av KL og IK

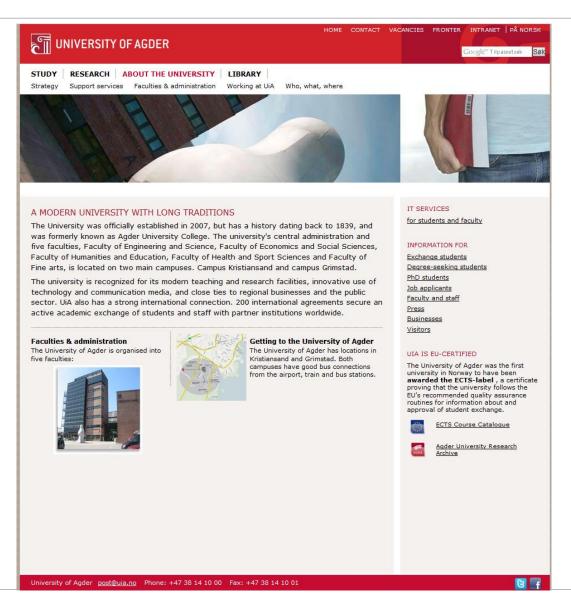
KM-studiets første år inngår også som det andre året i de to bachelorstudiene Interkulturell kommunikasjon med medier og

Kommunikasjon og livssyn med medier.

Emnene på studiets førsteår kan også tas som enkeltemner (lokalt opptak).

Se studieplanen

# University of Agder – Kristiansand Campus and Grimstad Campus – offers programmes in media and communication



### University of Agder – overview of programmes and courses

#### University of Agder (Kristiansand and Grimstad)

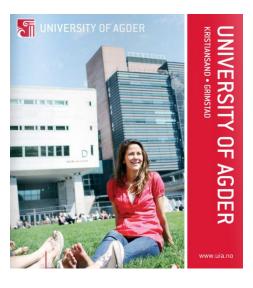
http://www.uia.no/en

#### Bachelor programmes

- · Communication (Kristiansand)
  - Number of students places for 2013 (Visual media): Sound and picture: 15 TV production: 15
  - http://www.uia.no/portaler/studietilbud/studier/kommunikasjon
- Literature, film, and theatre (Kristiansand)
  - Number of student places for 2013: 10
  - http://www.uia.no/portaler/studietilbud/studier/litteratur\_film\_og\_teater
- Multimedia technology and design (Grimstad)
  - Number of student places for 2013: 50
  - http://www.uia.no/portaler/studietilbud/studier/multimedieteknologi\_og\_-design

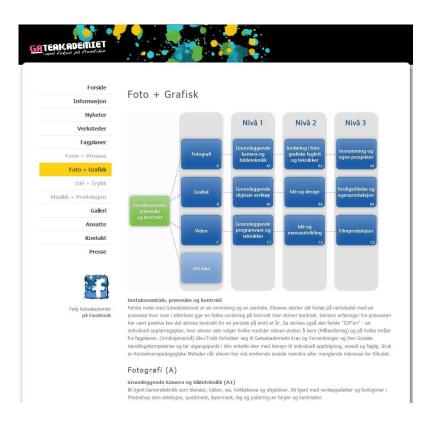
#### One-year study programmes

- Communication (Kristiansand)
  - Number of student places for 2013 (Visual media): Sound and picture: 15 TV production: 15
  - http://www.uia.no/portaler/studietilbud/studier/kommunikasjon2
- Literature, film, and theatre (Kristiansand)
  - Number of student places for 2013: 9
  - http://www.uia.no/portaler/studietilbud/studier/litteratur\_film\_og\_teater2
- Programming and multimedia (Grimstad)
  - Number of student places for 2013: 5
  - http://www.uia.no/portaler/studietilbud/studier/programmering\_og\_multimedia
- Film science and film production (Kristiansand) (add-on programme)
  - Number of student places for 2013: 12
  - http://www.uia.no/portaler/studietilbud/studier/filmvitenskap\_og\_filmproduksjon



# Finally, as an example of a variety of offerings outside the regular school system: Gateakademiet, Kristiansand. Target group 16-25 years old

- Gateakademiet "Street Academy" is an offer aimed at youths aged 16-25 years who miss education or work
- Among their offerings are courses within photography, graphics and video





## International training & educational opportunities

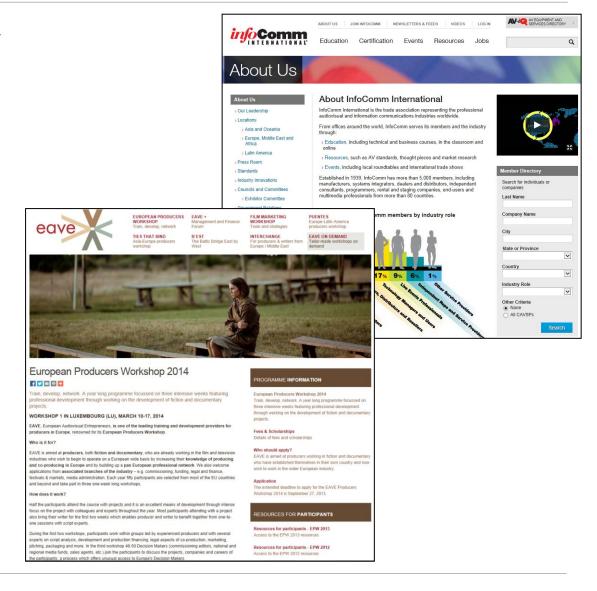
 Norwegians are willing to travel for education & training. Many are educated abroad, bringing back up-to-date expertise.



- Infocomm International, the association representing the commercial audiovisual industry worldwide, lists 42 Norwegians with current certification. Many more will have trained and become certified.
- http://www.infocomm.org



- The European Audiovisual Entrepreneurs, EAVE, is a professional training, project development and networking organization for audiovisual producers. Currently 39 Norwegians are listed as having participated in training events.
- http://eave.org/



## Enable training for AV content producers from Agder

- There is an identified lack of regional pertinent education for producers; having a lack of competent audiovisual content producers is a key weakness.
- Despite Norway being a MEDIA country and having a dedicated MEDIA desk, no audiovisual training course in the country is cofinanced.
- Similarly, MEDIA Mundus supports cooperation between audiovisual professionals in Europe and the rest of the world. Besides fostering the exchange of information and networking, the programme seeks to improve access to foreign markets and the distribution and circulation of films worldwide, so that more audiences have the chance to see films from around the world. No Norwegian project was financed in 2012 or 2013.
- Many audiovisual producers are sole traders, and find the concept of applying for 'European funding' too onerous, with little chance of success. Work must be done to change this attitude and to raise awareness of possibilities.













## Encourage participation in international prizes for AV content production

- The film festivals in both Kristiansand and Grimstad incorporate prizes related to children's film and short films respectively.
- Encourage local talent to participate in national, European and international contests.
- Besides fostering the exchange of experience and enabling valuable networking, participation raises the profile of Norwegian audiovisual works.













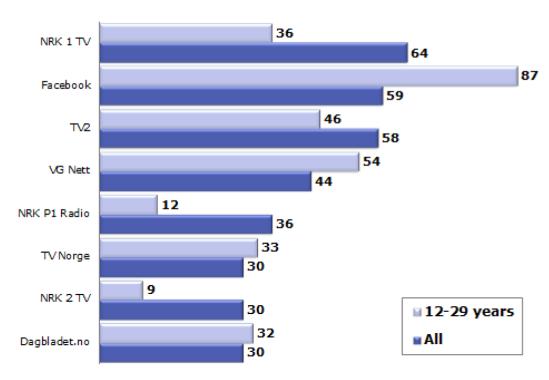
Section 4 National level

# DESCRIPTION OF MAIN DISTRIBUTION CHANNELS IN NORWAY FOR AUDIOVISUAL WORK

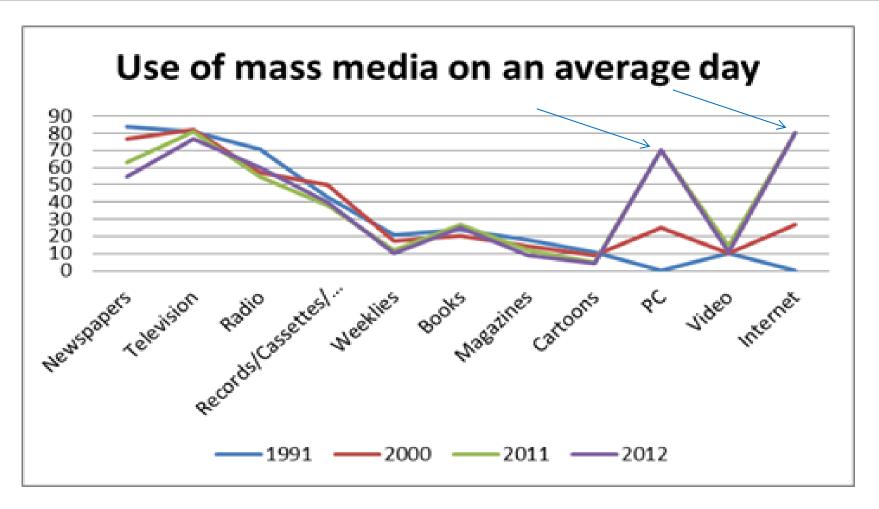
## The media industry is changing

- "With daily use of the Internet at 85% and mobile content at 49%, Norway is a highly developed media market. In 2Q 2013, 94% of the population has access to the Internet, 79% have smart phones and 45% have tablets. Facebook has a daily reach of 59%. The figure illustrates that Facebook is the second largest medium in Norway and the web edition of VG Web is the fourth largest. Among young people, Facebook is by far the largest medium and VG Web is definitely in second place."
- "Norwegians still read newspapers and 66% read at least one newspaper daily; however, readership of some national newspapers is rapidly declining, and more and more content is consumed on digital platforms (Futsæter, Sandvik and Østnes, 2013). The largest newspaper, VG, in 2Q 2012 had fewer readers of their paper edition than their mobile platform edition. Their paper edition readership was surpassed by their website in 2006."

### Daily reach for the largest medium in Norway



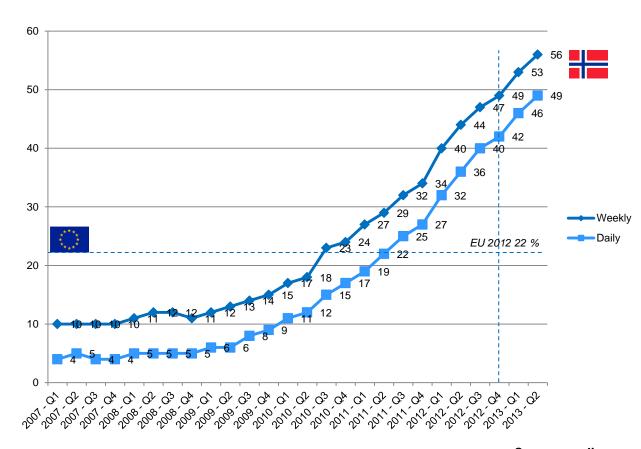
https://www.tns-gallup.no/arch/\_img/9109059.pdf



Source: Statistics Norway

# % of the Norwegian population, aged 12+, who has made use of mobile media content per quarter

- To compare Norway with the EU market:
- In 2012, 22% of EU citizens used a mobile device to access the internet.



Source: **media**norway

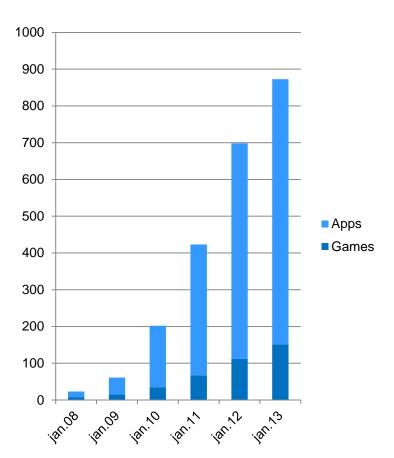
- The EU number reflects usage based on access at any time during 2012 i.e. access on a yearly basis
- · Norwegian numbers reflect access on a daily or weekly basis, measured quarterly
- The numbers are not directly comparable, but gives an impression. The difference is assumed to be higher if the EU numbers were on a weekly or daily basis

Source: Eurostat 2012 Individuals – Mobile internet access

# **Apps**

- The average iPhone owner uses his or her iPhone to make a phone call only about 45% of the time. The other 55% is used for Internet, applications, games, music, email and SMS (source: Mary Meeker Report, Morgan Stanley, April 2010).
- The largest app store is Google Play Store with over 1 million android apps.
- The Apple iTunes App Store has 900 000 apps (June 2013), up from 775 000 in January 2013.
- In 2013, the App Store offered 151,461 gaming apps; this figure had more than doubled since July 2011. In contrast, during that period of time the store had 721,270 non-gaming apps available (see figure, apps in thousands, source: Statista.com, the statistics portal).

# Evolution of the number of iOS (Apple) apps available in App Store over time



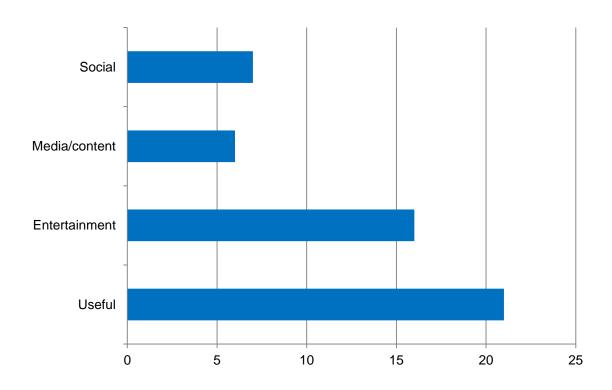
## Top 50 free iphone apps in Norway

#### Classification:

- Social. Apps that primarily are built on people connecting to each other
- Media/content. Apps that primarily are designed for consumption of news or other types of media content.
- Entertainment. Primarily games.
- Usefulness. Apps that primarily help people perform a specific task

- From: Distimo (<a href="http://www.distimo.com">http://www.distimo.com</a>), the globally recognized app store analytics leader
- <a href="http://www.distimo.com/leaderboards/apple-app-store-for-iphone/norway/top-overall/free">http://www.distimo.com/leaderboards/apple-app-store-for-iphone/norway/top-overall/free</a>

# The most popular types of free iOS (Apple) apps in Norway



Source: Distimo, 3 September 2013

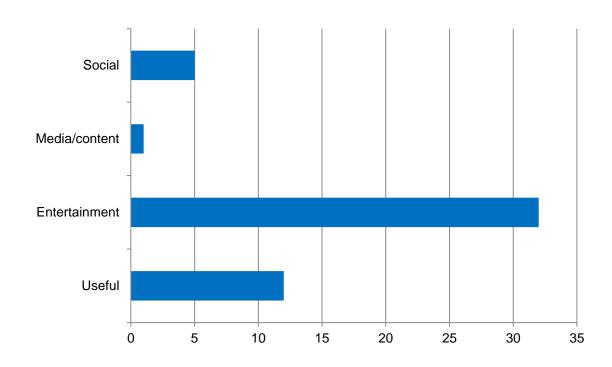
## Top 50 grossing iphone apps in Norway

#### Classification:

- Social. Apps that primarily are built on people connecting to each other
- Media/content. Apps that primarily are designed for consumption of news or other types of media content.
- Entertainment. Primarily games.
- Usefulness. Apps that primarily help people perform a specific task

- From: Distimo (<u>http://www.distimo.com</u>), the globally recognized app store analytics leader
- <a href="http://www.distimo.com/leaderboards/apple-app-store-for-iphone/norway/top-overall/free">http://www.distimo.com/leaderboards/apple-app-store-for-iphone/norway/top-overall/free</a>

# The most popular types of paid iOS (Apple) apps in Norway



Source: Distimo, 3 September 2013

# NATIONAL ENTERTAINMENT, MEDIA & ICT SECTORS

# Global E&M (Entertainment & Media) Outlook 2009-13: 2.7% CAGR, \$1.6 trillion

CAGR = compound annual growth rate

#### North America

-4.2%

5.1%

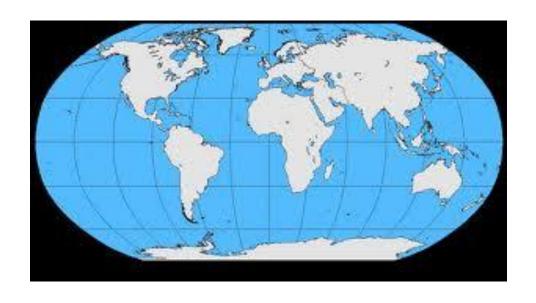
1.3%

## Latin America

0.4%

8.4%

5.1%



EMEA (Europe, Middle East, Africa)

-1.9%

5.8%

2.7%

### Asia Pacific

1.5%

6.5%

4.5%

2009-10 CAGR 2011-13 CAGR 2009-13 CAGR

Source: PWC report on "Global Entertainment and Media 2009 – 2013"

# Nordic E&M (Entertainment & Media) Outlook 2009-10: 2.1% CAGR, \$42 billion

NORWAY

CAGR = compound annual growth rate

Norway

-1.5%

3.9%

1.7%

Denmark

-0.8%

4.3%

2.2%

Finland

-0.6%

4.6%

2.5%

Sweden

-0.5%

3.8%

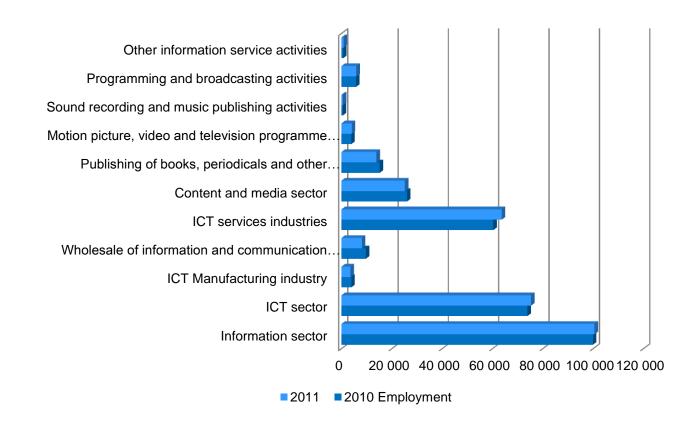
2.0%

2009-10 CAGR 2011-13 CAGR 2009-13 CAGR

Source: PWC report on "Global Entertainment and Media 2009 – 2013"

# Norwegian ICT sector - Employment

- ICT service industries is the largest segment in the ICT sector, which together with the content and media sector make up the information sector.
- Employment in the content and media sector was 3.3% lower than in 2010, and around 25 200 people were employed in the sector in 2011.
- Employment rose in wholesale of information and communication equipment, and with nearly 63 700 employees employment went up 5.6% in 2011.

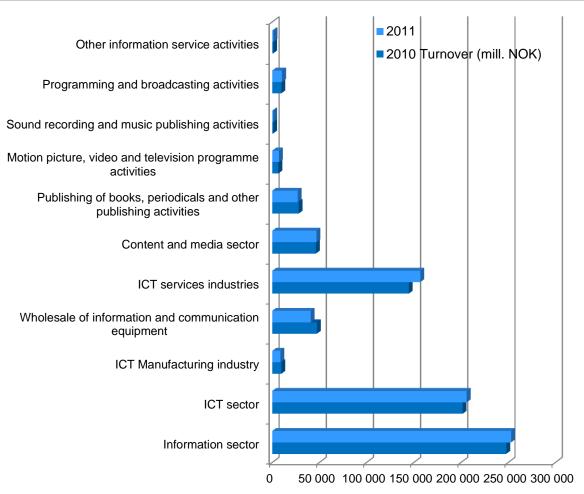


Source: Statistics Norway

## Norwegian ICT sector - Turnover

- The information sector as a whole had an increase of 2.1% in turnover, and totalled NOK 253.1 billion in 2011.
- Large increase in gross investments in the content and media sector: gross investments went up to NOK 629 million in 2011, which is an increase of over 19% from 2010. Gross investments, however, fell more than 10% in the ICT sector and total gross investments were NOK 7.8 billion in 2011. Turnover increased to NOK 47 billion in the same period; an increase of 1.7%. The ICT sector also had an increase in turnover in 2011.
- Decline for wholesale of information and communication equipment: the segment wholesale of information and communication equipment had a turnover of NOK 47.4 billion in 2011; a decline of over 14% from 2010. The ICT manufacturing industry also had a lower turnover in 2011 compared to 2010, falling more than 11% to NOK 8.6 billion. Gross investments declined in every segment in the ICT sector, and the segment with the biggest decline was wholesale of information and communication equipment with a decline of over 41% from 2010.
- To illustrate the size of the Norwegian economy:

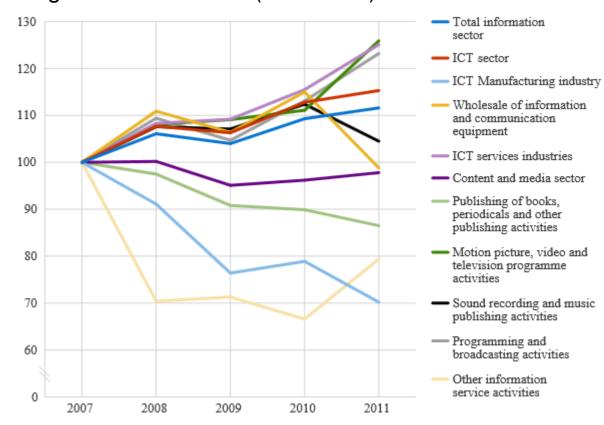
	GDP Norway (NOK bill.)	2010	2011
	Gross domestic product, market values <sup>1</sup>	2 544.3	2 750.0
	Gross domestic product Mainland Norway, market values	1 987.4	2 089.7



Source: Statistics Norway

## Trends - The information sector is growing, but changing

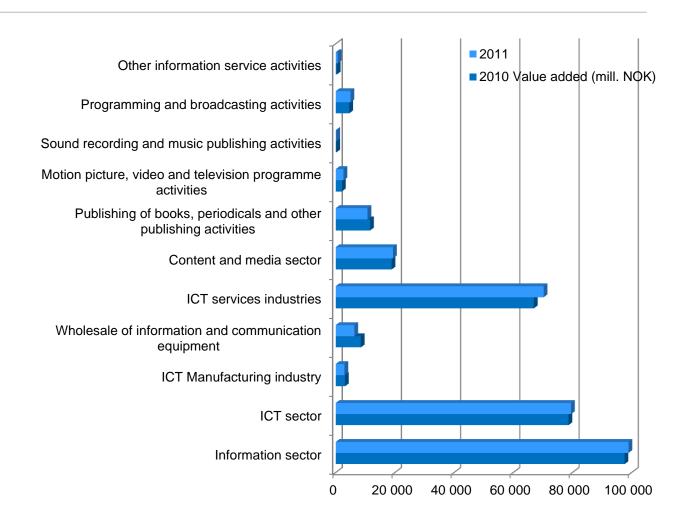
# Information sector indexed growth in turnover by segment. 2007-2011 (2007=100)



Source: Statistics Norway.

# Norwegian ICT sector – Value Added

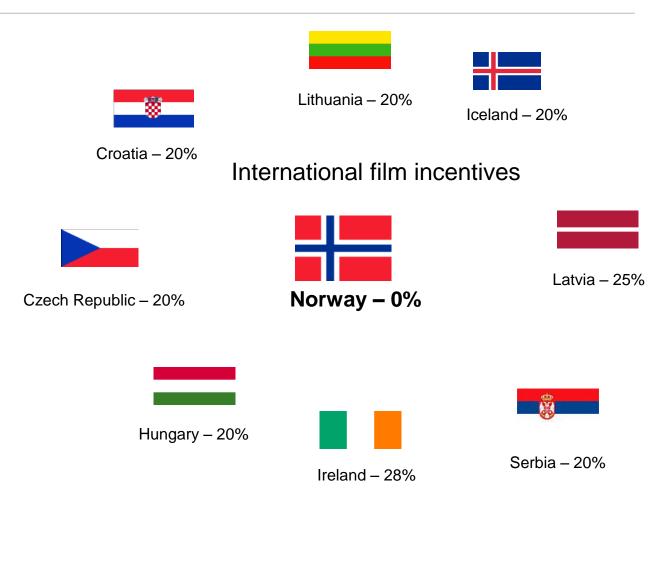
- Value added in the information sector as a whole rose from 2010 and was NOK 98.9 billion in 2011. This is 1.4% higher than the previous year.
- Large increase in gross investments in the content and media sector: with a value added of NOK 19.4 billion, the content and media sector had an increase of 2.2%, while the ICT sector had an increase of 1.1% and value added of NOK 79.6 billion in 2011.
- Higher value added in motion picture, video and television programme activities: with an increase in its value added of NOK 580 million and a turnover of NOK 2.7 billion in 2011. value added in motion picture, video and television programme activities rose 28%. Publishing of books, periodicals and other publishing activities had almost 1 300 fewer employees in 2011 than in 2010, and there were around 13 900 employed by the end of 2011. Programming and broadcasting activities had a turnover of NOK 10.4 billion in 2011, down 9% from 2010.
- The biggest segment in the ICT sector is ICT services, and this segment had an increase in its value added of 5% per cent in 2011.



Source: Statistics Norway

# What does Norway do to support the indigenous feature film sector?

- A 15% refund was approved by the Storting in 2006, but not implemented by the Minster of Culture in 2007. With the election of a new parliament in September 2013, the situation may change.
- The Norwegian Minister for Culture commissioned a report earlier in 2013 to assess the impact of location filming incentive programmes around the world, which will look at existing incentive models and results around the world to assess how effective they are.
- http://www.regjeringen.no/uplo ad/KUD/Samfunn\_og\_frivilligh et/Rapporter/Fra\_grunder\_til\_k ulturbedrift\_2013.pdf



## International film incentives – the EU situation

- An estimated €2.3 billion of film support per year is granted by Member States.
- 80% of this goes towards production support.
- France's film support schemes account for the largest proportion of this total figure.



which link the granting of subsidies with territorial spending conditions could fall foul of the European Court of Justice because they violate internal EU market principles which restrict prioritising goods and services in one European market over another. The final Communication is due to be adopted by the Commission in the third quarter of 2013 (see

http://ec.europa.eu/competition/consultations/2012\_state\_aid\_films/index\_en.html).

Should the EC follow this decision, then the national film incentives offered by EU countries are likely to be scrapped, offering opportunities to EEA countries.

# OVERVIEW OF CENTRAL LAWS AND REGULATIONS SURROUNDING THE AUDIOVISUAL SECTOR IN NORWAY, AS WELL AS SOME INSTITUTIONS

# There are several laws and regulations affecting the audiovisual market. Two important laws/regulations are mentioned below

## **Norwegian Copyright Act**

- Act. No. 2 of 12 May 1961 relating to copyright in literacy, scientific and artistic works, etc.
- Norwegian: Lov om opphavsrett til åndsverk
- A work in this Act is a literary, scientific or artistic work of any kind, irrespective of the manner or form of expression, such as:
  - 1) writings of all kinds,
  - 2) oral lectures,
  - 3) works for stage performance, dramatic and musical as well as choreographic and pantomime; also radio plays,
  - 4) musical works, with or without words
  - 5) cinematographic works,
  - 6) photographic works,
  - 7) paintings, drawings, graphic and similar pictorial works,
  - 8) sculpture of all kinds,
  - 9) architectural works, drawings and models as well as the building itself,
  - 10) pictorial woven tissues and articles of artistic handicraft and applied art, the prototype as well as the work itself,
  - 11) maps, also drawings and graphic and plastic representations or portrayals of a scientific or technical nature,
  - 12) computer programs,
  - 13) translations and adaptations of the above-mentioned works.

# Regulations on Support for Audiovisual Productions no. 1168 of 7 September 2009

- Norwegian: Forskrift om tilskudd til audiovisuelle produksjoner
- In the introduction to this regulation, several terms are defined:
  - a) Audiovisual production: a fiction film, documentary film or interactive production for public exhibition or sale
  - d) Interactive production: a computer game or other digital audiovisual production requiring user interaction

#### § 1-4. Definisioner

- I denne forskriften betyr
- a) audiovisuell produksjon, en fiksjonsfilm, dokumentarfilm eller interaktiv produksjon produsert for offentlig visning eller omsetning.
- b) kinofilm, en audiovisuell produksjon med visningstid på minimum 60 minutter og som er produsert for visning på kino. Norsk filminstitutt kan i særskilte tilfeller beslutte at filmer med kortere lengde faller inn under definisjonen av kinofilm.
- c) kortfilm, en audiovisuell produksjon med visningstid på under 60 minutter produsert for visning på kino, fjernsyn e.l.
- d) barnefilm, en kinofilm som er særskilt rettet mot barn under 11 år og har aldersgrense tillatt for alle eller sju år, jf. lov om film og videogram § 5.
- e) fjernsynsserie, en audiovisuell produksjon i flere deler produsert for visning på fjernsyn.
- f) interaktiv produksjon, et dataspill eller en annen digital audiovisuell produksjon som forutsetter brukermedvirkning.

# Production and development. The laws and regulations are only listed by their Norwegian name. There are 3 laws, 29 regulations, several forms...

#### Lenkesamling for produksjon og utvikling

Publisert: 19.01.2011 | Sist endret: 26.10.2012

Det kan vere vanskeleg å finne fram i dei ulike forskriftene og dokumenta som følgjer den enkelte tilskotsordning. Her finn du ei oversikt med lenker til dei relevante forskriftene og dokumenta sortert etter tilskotsordning. For meir detaljert informasjon sjå den enkelte tilskotsordning.

#### Gjeld alle tilskotsordningane

Offentlighetsloven

Forskrift om føring av regnskap for audiovisuelle produksjoner

Forskrift om tilskudd til audiovisuelle produksjoner

Forskrift om tilskudd til lansering av audiovisuelle produksjoner

Forskrift om krav til materiale for profilering av audiovisuelle produksjoner i utlandet

Melding om rett til å klage på forvaltningsvedtak (nynorsk).doc Melding om rett til å klage på forvaltningsvedtak (bokmål).doc

Kalkyleskjema for audiovisuelle produksjonar (nynorsk).xls

Oppdatert pr. 21. mars 2013

Kalkyleskjema for audiovisuelle produksjoner (bokmål).xls

Oppdatert pr. 21. mars 2013

Kalkyleskjema for lansering av audiovisuelle produksjoner i utlandet.xlsx

Oppdatert per 4. februar 2013

Engasjementsbrev mellom produsent og revisor.docx

Oppdatert pr. 04.09.2013

Særattestasjon versjon 2013.docx

Tilskot etter kunstnarisk vurdering til utvikling og produksjon av kinofilm

Forskrift om tilskudd til utvikling og produksjon av kinofilm etter kunstnerisk vurdering

Forskrift om tilskudd til pakkefinansiert utvikling og produksjon av flere kinofilmer og pakkefinansiert

dokumentarfilmer som ikke er kinofilmer

Forskrift om etterhåndstilskudd til kinofilm

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2 7.docx

Tilskot etter marknadsvurdering til produksjon av kinol Forskrift om tilskudd til produksjon av kinofilm etter markedsvurdering

Forskrift om etterhåndstilskudd til kinofilm

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

Etterhandstilskot til kinofilm

Forskrift om tilskudd til utvikling og produksjon av kinofilm etter kunstnerisk vurdering

Forskrift om etterhåndstilskudd til kinofilm

Forskrift om tilskudd til pakkefinansiert utvikling og produksjon av flere kinofilmer og pakkefinansiert utvikling av

dokumentarfilmer som ikke er kinofilmer

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

Tilskot til pakkefinansiert utvikling og produksjon av kinofilm

Forskrift om tilskudd til pakkefinansiert utvikling og produksjon av flere kinofilmer og pakkefinansiert utvikling av dokumentarfilmer som ikke er kinofilmer

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

Tilskot til samproduksion

Forskrift om tilskudd til samproduksjon av kinofilm med utenlandsk hovedprodusent Forskrift om etterhåndstilskudd til kinofilm

<u>Vurderingsskjema</u> for poenggiving til internasjonale samproduksjoner.doc Kvalifiseringsskjema for poenggiving til internasjonale samproduksjoner.

Oppdatert pr. 07.11.2012
Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

Vurderingsskjema for poenggiving til internasjonale samproduksjoner.doc

Kvalifiseringsskjema for poenggiving til internasjonale samproduksjoner.

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

Tilskot til utvikling av kortfilm

Forskrift om tilskudd til utvikling og produksjon av kortfilm

Forskrift om krav til materiale for profilering av audiovisuelle produksjoner i utlandet

Særattestasjon versjon 2013.docx

Tilskot til produksjon av kortfilm

Forskrift om tilskudd til utvikling og produksjon av kortfilm

Særattestasjon versjon 2013.docx

Tilskot til produksjon av dekumentarfilm som ikkje er kinofilm

Forskrift om tilskudd til utvinng og i oduksjon av dokumentarfilm som ikke er kinofilm

Åndsverkloven

Lov om opphavsrett til Indsverk n. (åndsverkloven).

Særattestasjon til ilskudd til aud visuelle produksjoner word2007.docx

T skal at utviklag av dokumentarfilm som ikkje er kinofilm

Fo. vift om skudd til utvikling og produksjon av dokumentarfilm som ikke er kinofilm

orskm. om tilskudd til utvikling og produksjon av fjernsynsserier

arskrift om tilskudd til pakkefinansiert utvikling og produksjon av flere kinofilmer og pakkefinansiert utvikling av dokumentarfilmer som ikke er kinofilmer

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

Tilskot til pakkefinansiert utvikling av dokumentarfilm

Forskrift om tilskudd til pakkefinansiert utvikling og produksjon av flere kinofilmer og pakkefinansiert utvikling av dokumentarfilmer som ikke er kinofilmer

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

Tilskot til utvikling og produksjon av dokumentar fjernsynsserie

Forskrift om tilskudd til utvikling og produksjon av fjernsynsserier

Andsverklover

Lov om opphavsrett til åndsverk m.v. (åndsverkloven).

Forvaltningslove

LOV 1967-02-10 nr 00: Lov om behandlingsmåten i forvaltningssaker

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

VIP-stipend

Forskrift om tilskudd til manuskriptutvikling og utdanningsrettede tiltak (§9)

Forskrift om søknad, utbetaling og kontroll av tilskudd til manuskriptutvikling og utdanningsrettede tiltak

Nye vegar til dokumentar

Forskrift om tilskudd til utvikling og produksjon av dokumentarfilm som ikke er kinofilm

Særattestasjon til NFI tilskudd til audiovisuelle produksjoner word2007.docx

Manusutvikling

Forskrift om tilskudd til manuskriptutvikling og utdanningsrettede tiltak (§9)

Forskrift om søknad, utbetaling og kontroll av tilskudd til manuskriptutvikling og utdanningsrettede tiltak

# Release funding. The regulations are only listed by their Norwegian name Includes funding for release internationally as well as funding for festivals

#### Tilskot til lansering av kinofilm i Noreg

Publisert: 20.04.2010 | Sist endret: 12.04.2013

Norsk filminstitutt kan gi førehandstilskot til lansering av kinofilm i Noreg.



#### Kven kan søke?

Berre uavhengige audiovisuelle produksjonsføretak etablerte i Noreg, eit anna EØS-land eller Sveits, kan søke om lanseringstilskot. Føretaket må vere registrert i det norske einingsregisteret og organisert som aksjeselskap. Søknaden må gjelde eit kulturprodukt. Ein audiovisuell produksjon er eit kulturprodukt når det oppfyller minst tre av følgiande kriterium:

- Manuskript eller litterært førelegg er originalskrive på norsk eller samisk
- 2. Hovudtemaet er knytt til norsk historie, kultur eller samfunnsforhold
- 3. Handlinga utspelar seg i Noreg, eit anna EØS-land
- Verket har vesentleg bidrag frå opphavspersonar eller utøvande kunstnarar busett i Noreg, eit anna EØSland eller Sveits.

- · Forskrift om tilskudd til audiovisuelle produksjoner
- Forskrift om tilskudd til lansering av audiovisuelle produksjoner
- Forskrift om krav til materiale for profilering av audiovisuelle
- Forskrift om føring av regnskap for audjovisuelle produksioner
- Lov om rett til innsyn i dokument i offentleg verksemd

#### Relaterte dokumenter

· Mal for lanseringsplan for kinofilm i Norge.doc

· Forskrift om tilskudd til audiovisuelle produksjoner · Forskrift om tilskudd til lansering av audiovisuelle produksjoner

· Forskrift om krav til materiale for profilering av audiovisuelle

· Forskrift om føring av regnskap for audiovisuelle produksjoner

· Lov om rett til innsyn i dokument i offentleg verksemd

Relaterte dokumenter

- Kalkyleskjema for lansering av kinofilm i Norge (bokmål).xls
- · Kalkyleskjema for lansering av kinofilm i Noreg (nynorsk).xls
- Melding om rett til å klage på forvaltningsvedtak (bokmål).doc
- Melding om rett til å klage på forvaltningsvedtak (nynorsk).doc

#### Tilskot til lansering av interaktive produksjonar i Noreg

Publisert: 20.04.2010 | Sist endret: 15.01.2013

Norsk filminstitutt kan gi førehandstilskot til lansering av interaktive produksjonar i Noreg.



Med interaktiv produksjon meinast eit dataspel eller ein annan digital audiovisuell produksjon som føreset brukarmedverkning.

#### Kven kan søke?

Interaktive produksjonar som har fått utvilkingstilskot frå Norsk filminstitutt kan søke om førehandstilskot til lansering av interaktive produksjonar i Noreg.

Berre uavhengige audiovisuelle produksjonsføretak etablerte i Noreg, eit anna EØS-land eller Sveits, kan søke om lanseringstilskot. Føretaket må vere registrert i det norske einingsregisteret og organisert som aksjeselskap. Med uavhengig audiovisuelt produksjonsføretak meinast her eit føretak som har

 Kalkyleskjema for audiovisuelle produksjoner (bokmål).xls · Kalkyleskjema for audiovisuelle produksjonar (nynorsk).xls Melding om rett til å klage på forvaltningsvedtak (bokmål).doc Melding om rett til å klage på forvaltningsvedtak (nynorsk).doc produksion av audiovisuelle produksionar som

hovudformålet sitt og som ikkje har det offentlege som hovudeigar eller i vesentleg grad er knytt til eit kringkastingsføretak. Vesentleg grad av tilknyting betyr at eitt enkelt kringkastingsføretak har eigardelar eller stemmerettar på 25 prosent eller meir i produksjonsføretaket. Når fleire kringkastingsføretak er eigarar, er grensa 50

#### Tilskudd til lansering av audiovisuelle produksjoner i utlandet

#### Tilskudd til lansering av audiovisuelle produksjoner i utlandet

Norsk filminstitutt kan gi forhåndstilskudd til lansering av audiovisuelle produksjoner i utlandet. Les mer om Tilskudd til lansering av audiovisuelle produksjoner i utlandet

#### Tilskudd til lansering av kinofilm på markeder i utlandet

Norsk filminstitutt ønsker å styrke norske filmers muligheter i det internasjonale markedet gjennom å gi tilskudd til et helhetlig og langsiktig internasjonalt lanseringsarbeid med en kinofilm. på internasjonale

Les mer om Tilskudd til lansering av kinofilm på markeder

#### Lansering av tv-drama i utlandet

Norsk filminstitutt har med heimel i forskrift nr 1168 om tilskot til audiovisuelle produksionar § 4-3 utarbeida følgjande retningslinjer for vurdering av søknadar om tilskot til lansering av tv-drama i utlandet: Les mer om Lansering av tv-drama i utlandet

#### Lanseringstilskudd spill utland

Norsk filminstitutt gir fra 2013 tilskudd til lansering av spill i utlandet. Tilskudd kan gis til spill med særlig internasjonalt potensial for lansering på viktige messer eller konferanser i utlandet

Les mer om Lanseringstilskudd spill utland

#### Pakketilskudd til internasjonal lansering av dokumentarfilm som ikke er kinofilm

Som et ledd i en styrket satsing på dokumentarfilm og for å nå målet om økt eksport av norsk film, gir Norsk filminstitutt pakketilskudd til internasjonal lansering av dokumentarfilm som ikke er kinofilm

Les mer om Pakketilskudd til internasjonal lansering av dokumentarfilm som ikke er kinofilm

#### Tilskudd til internasjonal lansering på

Norsk filminstitutt har med hiemmel i forskrift nr 1188 om tilskudd til audiovisuelle produksioner § 4-3 fastsatt satser for tilskudd til lansering av kinofilm, kortfilm,

dokumentarfilm og fjernsynsserier for lansering i utlandet. I menyen til høyre vil du finne oversikter over satser for festivaldeltagelse.

Les mer om Tilskudd til internasjonal lansering på festivaler

#### Satser for tilskudd til Oscar-kampanje

Norsk filminstitutt har med hiemmel i forskrift nr 1188 om tilskudd til audiovisuelle produksjoner § 4-3 fastsatt satser for tilskudd til lansering av kinofilm, kortfilm. dokumentarfilm og fjernsynsserier for lansering i utlandet. Nedenfor følger en oversikt over satsene for tilskudd til Oscar-kampanje samt en beskrivelse av nominasionsprosessen for Academy Awards (Oscar). Les mer om Satser for tilskudd til Oscar-kampanje

#### Festivaler som kvalifiserer til tilskudd

#### Festivalar som kvalifiserer til tilskot -Spelefilm

Oversikt over filmfestivalar som NFI prioriterer for spelefilm

Les mer om Festivalar som kvalifiserer til tilskot -

#### Festivalar som kvalifiserer til tilskot -

Satsar for tilskot til internasjonal lansering på festivalar og liste over prioriterte festivala Les mer om Festivalar som kvalifiserer til tilskot - Kortfilm

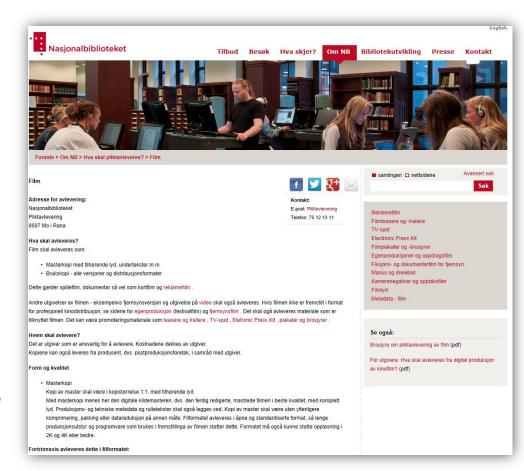
#### Festivalar som kvalifiserer til tilskot -Dokumentarfilm

Oversikt over dokumentarfilmfestivalar som NFI

Les mer om Festivalar som kvalifiserer til tilskot -Dokumentarfilm

# Legal Deposit. National Library of Norway

- Legal Deposit
- All material published in Norway must legally be deposited with the National Library of Norway. This applies irrespective of the format of publication, as the law is media-neutral.
- Legal depositing ensures that those parts of the Norwegian cultural heritage that are manifested as published material are preserved for posterity. It is also an important source for documentation and research in the present day.
- What is being digitized?
  - The National Library of Norway is digitizing its entire collection. The Norwegian Legal Deposit Act requires that all published content, in all media, be deposited with the National Library of Norway. The collection is also being expanded through purchases and gifts. The digital collection contains material dating from the Middle Ages up to the current day.
  - In parallel with digitizing of analogue material, the National Library of Norway is working to expand the scope of publications covered by legal digital deposit legislation. The Library wishes to receive the digital source of the publication and in this way expand collection's digital content. The digitizing programme started in 2006. It is estimated that it will take 20–30 years for the entire collection to be digitized (2026-2036)



# Norwegian Film Institute and Film Commission Norway

#### Norwegian Film Institute

- The Norwegian Film Institute (NFI) operates under the auspices of The Royal Norwegian Ministry for Culture and is the government's civil executive body for the film sector and its advisor in questions of film policy. Through Regulations delivered by the Ministry and its general mandate the NFI is charged with putting the government's film policy into practice.
- The NFI provides support for Norwegian Films, television series and electronic games, and organizes training and talent development in the sector. The Film Institute represents and informs about Norwegian film on the national as well as on the international levels.
- The Film Institute represents Norway in the European co-production fund EURIMAGES and in the European Audiovisual Observatory.
- The NFI is a member of the international film archives' organization FIAF, and
  of a number of other international bodies and organizations in the film sector,
  among them the International Council of Educational Media, European Film
  Promotion and Scandinavian Films.
- Development & Production Department (UPA) administers public grants for the development and production of audiovisual projects such as short films, documentaries, features, interactive games and TV drama. UPA is also responsible for courses, seminars and workshops directed towards the professional Norwegian film industry.
- Promotions & International Relations Department represents and promotes
   Norwegian films at festivals and markets abroad and works to create links
   between Norwegian producers and the international film-making community.
- http://www.nfi.no/english/aboutnfi/about

#### Film Commission Norway

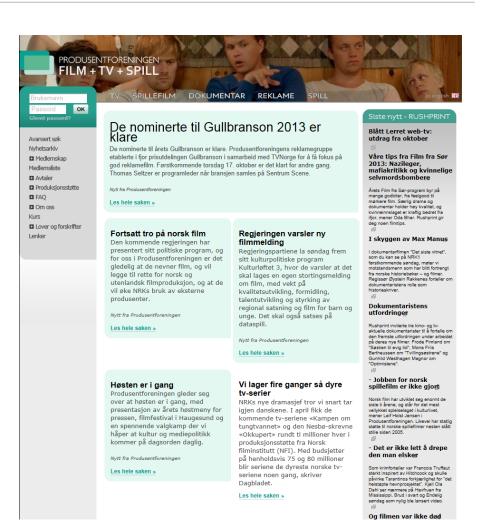
- The Film Commissions are based on trade grounds, and offer facilitation for foreign productions coming to their region.
- http://www.nfi.no/english/film-commission





# The Norwegian Film and TV Producers' Association Film, TV, and Games

- The Norwegian Film and TV Producers' Association (Produsentforeningen) was established in 1933. As of today the association comprises approximately 80 independent production companies involved in film and TV production. Its members are spread throughout the country and produce everything from short films to documentaries, feature films, TV programs, commercial films, commissioned films, multimedia and more.
- Produsentforeningen is both a trade association and an employers' association. The association works for political influence in relation to the authorities, public institutions, TV stations and copyright organizations. As an employers' association Produsentforeningen negotiates wage agreements, framework agreements and standard contracts with staff and artist organizations.
- Produsentforeningen serves the best interests of its members in a number of committees and boards such as The Norwegian Film fund the copyright organization NORWACO, the Gullruten Foundation, the Amanda committee and Fond for lyd og bilde (Arts Council Norway).
- Produsentforeningen has a broad international contact network. The
  association is a member of <u>FIAPF</u>— the international film producers'
  federation, <u>AGICOA</u> the producers' international copyright
  organization, <u>EDN</u> the organization for European documentaries,
  <u>CFP-Europe</u> the association for commercial film producers, and <u>CEPI</u>
   the organization for European TV producers.
- Since 1998 Produsentforeningen has been the owner of the Gullruten Foundation. The purpose of this foundation is to arrange Gullruten, an award show for the year's best TV programmes. The ceremony is broadcast live on Norway's TV2. Produsentforeningen is represented on the board of Gullruten and in the Gullruten Committee. The committee consists of representatives from all Norwegian TV channels as well as the Gullruten Foundation. Produsentforeningen works closely with TV2 on the Gullruten broadcast.



http://www.produsentforeningen.no/

Section 5
Overview of Norway's Position in the European Audiovisual Sector

# Norway's position in the European arena

# The EC's AV objectives are

- European cultural diversity
- the protection of minors
- the promotion of media diversity
- increased European film production.

The EU thus encourages cooperation between Member Sates & Associated Countries and supports their action on the basis of Article 167 of the Treaty on the Functioning of the European Union (EU). The "Audiovisual Media Services" (AMS) Directive and the Media Programme (soon to be Creative Europe) are the two cornerstones of Community audiovisual policy.

#### Norway:

- AMS Directive implemented 1 January 2013
- Council of Europe European Convention on Cinematographic Co-production implemented 1 January 2010
- 13 September 2011 deemed that the self-regulation system and ISPs' codes of conduct were well-adapted to the new digital environment
- 13 September 2011 reported that evaluation systems for the assessment of possible favourable or adverse effects of video games on minors' development or health were in place.
- 13 September 2011 reported that media literacy and awareness-raising had been integrated in school education to protect minors from harmful video games.
- Signatory to Pan-European Games Information Service (PEGI) concerning the protection of minors with regards to video games.
- Member of European Audiovisual Observatory
- Green Paper "Preparing for a Fully Converged Audiovisual World: Growth, Creation and Values – released by EC on 24 April 2013, being responded to by the Norwegian Media Authority by 30 Sept 2013

# Norwegian Participation in European AV Programmes

- Digital Agenda for Europe (2014 2020)
- Creative Europe (2014 2020)
- EURIMAGES (1989 to present)
- Culture Programme (2007 2013)
- Media Mundus (2011 2013)
- MEDIA International (2008 2010)
- MEDIA 2007 (2007 2013)
- MEDIA Plus (2001 2006)
- MEDIA-Training (2001 2006)
- Media II (1996 2000)
- MEDIA II Training (1996 2000)
- Media (1991 1995)











Digital Agenda for Europe: https://ec.europa.eu/digital-agenda/en

Creative Europe: <a href="http://ec.europa.eu/culture/creative-europe/index\_en.htm">http://ec.europa.eu/culture/creative-europe/index\_en.htm</a>

Eurimages: <a href="http://www.coe.int/t/dg4/eurimages/default\_en.asp">http://www.coe.int/t/dg4/eurimages/default\_en.asp</a>

Culture Programme: http://ec.europa.eu/culture/our-programmes-and-actions/culture-programme-(2007-2013) en.htm

MEDIA Programme: <a href="http://ec.europa.eu/culture/media/index\_en.htm">http://ec.europa.eu/culture/media/index\_en.htm</a>

# EU AV Programmes ending in 2013; 2014 sees new opportunities





Creative Europe: starts in 2014 http://ec.europa.eu/culture/creative-europe/index\_en.htm

Digital Agenda for Europe: starts in 2014 https://ec.europa.eu/digital-agenda/en

# Under-representation by Norway in European AV Programmes

Example 1: Applications to the EU's Culture Programme in 2010

Strand 1.1 (multi-annual co-op projects): 40 applications received, 0 from Norway Strand 1.2.1 (co-operation projects): 315 applications received, 2 from Norway



Example 2:
MEDIA International,
Preparatory actions
2008 - 2010:
0 projects in Norway

# **Example 3: EURIMAGES**



- 2013 Co-production 0 Norwegian projects funded
- 2012 Co-production 2 Norwegian projects funded
- 2011 Co-production 3 Norwegian projects funded
- 2011 Distribution 3 Norwegian projects funded

# Participation can be successful – local case of live remix concept festival



Under the EU's 'Support for European cultural festivals'



- 2011 Punkt scored 100/100 and was awarded 80 000 EUR
- 2012 Punkt scored 97.5/100 and was awarded 100 000 EUR

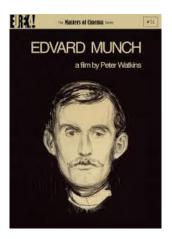
# Digitisation of cultural archives – a European view

Digitisation breathes new life into material from the past, & turns it into a formidable asset for the individual user & an important building block of the digital economy.

Making our cultural heritage accessible and preserving it for future generations confers benefits related to the wider access to and democratisation of culture and knowledge, as well as the benefits for the educational system - both schools and universities. Other major benefits lie in the economic sphere and concern the development of new technologies and services for digitisation, for digital preservation and for interacting in innovative ways with the cultural material. The digitised material can in itself be a driver of innovation and be at the basis of new services in sectors such as tourism and learning.



In summary – ACCESS is key!



# Digitisation of cultural archives – recommendations to cultural institutions

The European Commission – via a 'Comité des Sages' – makes the following recommendations to cultural institutions across Europe:

- Ensure wide access to and use of digitised public domain material
- Stimulate the digitisation and online accessibility of in-copyright material
- Reinforce Europeana as the reference point for European culture online
- Guarantee the sustainability of digitised resources
- Find sustainable financing for digitisation and Europeana
- Complement public funding through public private partnerships for digitisation



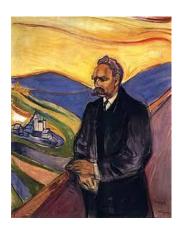
The New Renaissance: The Report of the Comité des Sages Reflection Group on Bringing Europe's Cultural Heritage Online, 2011

# Europeana – the online museum, archive & library for Europe, www.europeana.eu



### Access to:

- Over 29 million objects
- From more than 2 200 institutions
- From 36 countries

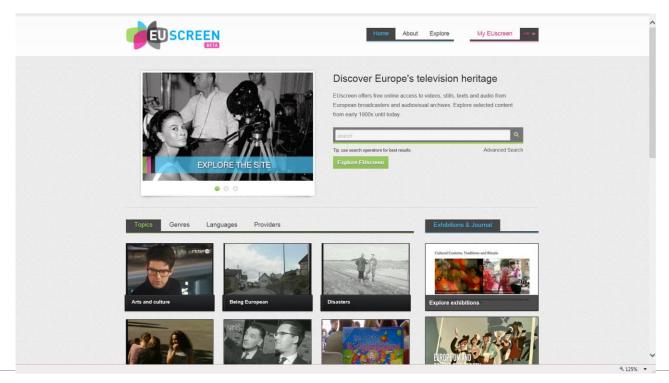




The (only) contributor from Norway is: Norsk Kulturråd, who has contributed 1,358,120 items (image, sound, text, video), 4.69% of the total, status 5 August 2013.

# EU project – EUScreen, www.euscreen.eu

- Offers free online access to videos, stills, texts and audio from European broadcasters and audiovisual archives.
- Norway is an associate partner, via the National Library of Norway, but as at 4 October 2013, no Norwegian content was listed on their website.
- EUscreen's 2012 report on access to European audiovisual heritage cites a 2012 study estimating that "the worldwide footage industry" is "worth \$394 million" and an
- Earlier work pegged "the global trade in audiovisual archives" at "EUR 364 million."



# SWOT European Perspective

Strengths	Weaknesses
<ul> <li>High level of competence in region</li> <li>High level of multilingualism in region</li> <li>Excellent ICT in education compared to EU</li> <li>Companies willing to embrace 'internationalism'</li> <li>High level of integration of EU policy, e.g., AVMS Directive</li> <li>Examples of successful EU participation exist</li> <li>Well organised support in Brussels, through South Norway Office</li> <li>National commitment to participation in EU Programmes</li> </ul>	<ul> <li>Low take up in European AV Programmes</li> <li>Low competence in applying for and securing international funding</li> <li>Low expectation of success with EU funding</li> <li>Hard to succeed in an EU programme if a sole proprietorship</li> <li>Low level of networking, leading to weakness in establishing a cross-border partnership in order to apply for EU funding</li> <li>Sometimes national rules scupper EU intentions, e.g., Eurostars</li> <li>Low perception of importance of European access to Norwegian cultural archives</li> <li>Region would start from a low knowledge base in attracting foreign film producers to Norway</li> <li>Misinformation in the region regarding EU funding and application work required</li> </ul>
Opportunities	Threats
<ul> <li>(Active participation in) Creative Europe, starting in 2014</li> <li>(Active participation in) Digital Agenda for Europe – one of the seven pillars of Europe 2020, starting in 2014</li> <li>International collaboration leads to further innovation &amp; creativity</li> <li>Should the EC rule against national film subsidies in the EU, then position as 'Film-Friendly Agder' for first mover advantage</li> <li>Map and proactive distribution of information on public funding opportunities locally, nationally, and internationally</li> <li>Provide support for funding applications, where necessary</li> <li>Arrange an mini seminar addressing issues related to e.g. funding, competence, etc. – and use as networking event.</li> <li>Establish an EU desk to provide information &amp; support</li> </ul>	<ul> <li>Risk being left behind if not active in new opportunities</li> <li>If networking opportunities are not provided, the companies may miss the possibility of finding international partners</li> <li>Projects could fail due to lack of international funding</li> <li>Risk of not keeping up with market advances if not looking across national boundaries</li> <li>If the industry does not join forces and work together, it may stay at the current fragmented level – despite capable and professional individuals</li> <li>Other regions in Europe (e.g., Luxembourg, Ireland) are specialising in animation, competing directly with Agder</li> <li>The digital competence risks stagnating</li> </ul>

# Access to Audiovisual Media Services for persons with disabilities

"The right of persons with a disability and of the elderly to participate and be integrated in the social and cultural life of the Union is inextricably linked to the provision of accessible audiovisual media services".

AMS Directive

Following the implementation of the AMS Directive in Norwegian Law, the Broadcasting Act has been amended with a new provision that requires all nationwide TV channels with a market share of more than 5% to provide subtitling to all pre-produced programs between 18:00 and 23:00 and live programs - if technically possible.

The 'Converged AV World' Green Paper opens consultation on the additional standardisation efforts which would be needed to improve accessibility and on the incentives to encourage investment in innovative services for people with disabilities.

Kilden Digital – providing audiovisual media services in order to improve accessibility in southern Norway.



Section 6
Recommendations

# Recommendations

Strengthen domestic industry

**Creative Agder** 

The audiovisual content production sector in Agder

Film Friendly Agder

Unlock the potential

# Recommendations – Strengthen domestic industry

Protect & develop small niche content companies & content creators Enable overlap & cross-fertilisation of ideas, leading to innovation

Foster innovation & creativity

Enable better cooperation amongst enterprises for larger projects Encourage the development of a local distribution market

Develop an illustrative case study

Enable mentoring to transfer expertise from the experienced to those new in the sector

# Recommendations – Creative Agder

Enable business skills mentoring to transfer expertise

Develop a stronger understanding of international markets

Ensure skills training is aligned with industry growth targets

Develop & plan for existing & future skills needs

Enable high-level international mentoring for those showing exceptional talent

Provide opportunities for cross-industry placements

Further develop digital competence – perhaps a bursary scheme to enable participation in international best practice

Leverage Norway's storytelling culture in developing digital and media literacy programmes

# Recommendations – Unlock the potential

Be proactive and targeted in EU AV programmes

Develop competence in funding mechanisms, e.g., through an EU Desk Align regional policy with emerging EU policy for the content industry

Establish the Agder AV/film 'Yellow Pages' Establish a section on education/training available in the region, and include prizes

Develop regional policy to assist local digital industry initiatives to develop

Facilitate networking and expand international contacts

# Recommendations – Film Friendly Agder

Offer producer grant funding (both fiction & documentaries)

Establish a local film fund

Facilitate 'creators in residence' programmes

Lay the foundations for a development agency to support & promote the Agder film industry

Ensure that Agder presents an integrated and complete image to potential film makers, with all pertinent information accessible from one source

Promote Agder worldwide as a film location

Improve distribution and arenas for showing short films

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